FRIDAY, DECEMBER 1
5:00 PM – 7:30 PM  WELCOME RECEPTION
Air Force One Pavilion Level One
7:00 PM – 9:00 PM  POLICY DINNERS
Various Locations by Invitation Only

SATURDAY, DECEMBER 2
7:15 AM – 8:30 AM  PANEL 1 & BREAKFAST
ASKING AMERICANS: POLLING ON U.S. GLOBAL ENGAGEMENT AHEAD OF 2024
Air Force One Pavilion Level One

Panelists:
• Sen. Joni Ernst, U.S. Senator, Iowa
• Dr. Alexander C. Karp, Co-Founder and CEO, Palantir Technologies
• Rep. Adam Smith, Ranking Member, House Armed Services Committee
• Mr. Marc A. Thiessen, Former Chief Speechwriter, President George W. Bush
Moderator: Ms. Brianna Keilar, CNN

8:30 AM – 9:00 AM  Morning Break

9:00 AM – 9:30 AM  FIRESIDE CHAT
THE HONORABLE GINA M. RAIMONDO, U.S. SECRETARY OF COMMERCE
Presidential Learning Center

Moderator: Ms. Morgan Brennan, CNBC

9:40 AM – 10:35 AM  PANEL 2
INVESTING IN AI: FIELDING AND OPERATIONALIZING AUTONOMY IN OUR NATIONAL DEFENSE
Presidential Learning Center

Panelists:
• Rep. Mike Gallagher, Chair, House Select Committee on the Chinese Communist Party
• Hon. Frank Kendall, Secretary, U.S. Air Force
• Mr. Brian Schimpf, Co-Founder and CEO, Anduril Industries
• Hon. Heidi Shyu, U.S. Under Secretary of Defense for Research and Engineering
• Mr. Jason Zander, Executive Vice President, Microsoft

Air Force One Pavilion Level Two

PANEL 3
OVERLOOKING MONROE? PROTECTING OUR HEMISPHERE AND HOMELAND

Panelists:
• Mr. Joseph T. Lonsdale, Co-Founder and Managing Partner, 8VC
• Gen. Paul M. Nakasone, Commander, U.S. Cyber Command
• Gen. Laura J. Richardson, Commander, U.S. Southern Command
• Rep. Mike Waltz, U.S. House of Representatives, Florida
Moderator: Ms. Courtney Kube, NBC News
10:45 AM – 11:40 AM

PANEL 4

REAGAN DOCTRINE 2.0: SUPPLYING ALLIES AND FRIENDS TO DEFEND FREEDOM

Panelists:
- Sen. Deb Fischer, U.S. Senator, Nebraska
- Gen. Charles A. Flynn, Commanding General, U.S. Army Pacific
- Mr. Gregory J. Hayes, CEO and Chairman, RTX
- Sen. Jack Reed, Chair, Senate Armed Services Committee

Moderator: Mr. Shashank Joshi, The Economist

11:45 AM – 1:35 PM

KEYNOTE ADDRESS & LUNCHEON

THE HONORABLE LLOYD J. AUSTIN III, U.S. SECRETARY OF DEFENSE

1:45 PM – 2:15 PM

FIRESIDE CHAT

GENERAL CHARLES Q. BROWN, JR., U.S. CHAIRMAN OF THE JOINT CHIEFS OF STAFF

Moderator: Ms. Shannon Bream, FOX News Channel

2:25 PM – 3:20 PM

PANEL 6

PUTTING PARTNERSHIP INTO PRACTICE: DEEPENING DEFENSE COOPERATION THROUGH AUKUS

Panelists:
- Mr. Ted Colbert, President and CEO, Boeing Defense, Space, and Security
- Rep. Seth Moulton, U.S. House of Representatives, Massachusetts
- Mr. Matthew Pottinger, Former U.S. Principal Deputy National Security Advisor
- Amb. Kevin Rudd, Ambassador of Australia to the United States; Former Prime Minister of Australia


3:30 PM – 4:25 PM

PANEL 8

BUILDING AT SCALE: INDUSTRIAL CAPACITY AND BUDGET RESOURCES TO MEET STRATEGIC OBJECTIVES

Panelists:
- Mr. H. Lawrence Culp, Jr., Chairman and CEO, GE
- Hon. William LaPlante, U.S. Under Secretary of Defense for Acquisition and Sustainment
- Sen. Roger Wicker, Ranking Member, Senate Armed Services Committee

Moderator: Mr. Marcus Weisgerber, Defense One
PANEL 9
SUPREMACY OR PARITY? ALIGNING THE NDS FOR TECHNO-COMPETITION WITH THE PRC

Panelists:
• Adm. John C. Aquilino, Commander, U.S. Indo-Pacific Command
• Mr. Doug Beck, Director, Defense Innovation Unit
• Gen. Christopher J. Mahoney, Assistant Commandant, U.S. Marine Corps
• Sen. Mike Rounds, U.S. Senator, South Dakota
• Mr. Horacio Rozanski, President and CEO, Booz Allen Hamilton, Inc.

Moderator: Ms. Jennifer Griffin, FOX News Channel

4:25 PM – 4:45 PM  
Afternoon Break

4:45 PM – 5:00 PM  
RNDF 10TH ANNIVERSARY RECOGNITION

5:00 PM – 5:45 PM  
PANEL 10  
RNDF AT TEN: A DISCUSSION ON PEACE THROUGH STRENGTH WITH FORMER NATIONAL SECURITY LEADERS

Presented by the T. Boone Pickens Foundation

Panelists:
• Hon. Stephen J. Hadley, Former U.S. National Security Advisor
• Hon. Leon Panetta, Former U.S. Secretary of Defense

Moderator: Mr. Bill Hemmer, FOX News Channel

5:45 PM – 7:30 PM  
RECEPTION