FRIDAY, DECEMBER 1

5:00 PM – 7:30 PM  WELCOME RECEPTION
Air Force One Pavilion Level One

7:00 PM – 9:00 PM  POLICY DINNERS
Various Locations By Invitation Only

SATURDAY, DECEMBER 2

7:15 AM – 8:30 AM  PANEL 1 & BREAKFAST
Air Force One Pavilion Level One

ASKING AMERICANS: POLLING ON U.S. GLOBAL ENGAGEMENT AHEAD OF 2024
Panelists:
• Sen. Joni Ernst, U.S. Senator, Iowa
• Dr. Alexander C. Karp, Co-Founder and CEO, Palantir Technologies
• Rep. Adam Smith, Ranking Member, House Armed Services Committee
• Mr. Marc A. Thiessen, Former Chief Speechwriter, President George W. Bush
Moderator: Ms. Brianna Keilar, CNN

8:30 AM – 9:00 AM  Morning Break

9:00 AM – 9:30 AM  FIRESIDE CHAT
Presidential Learning Center

THE HONORABLE GINA M. RAIMONDO, U.S. SECRETARY OF COMMERCE
Moderator: Ms. Morgan Brennan, CNBC

9:40 AM – 10:35 AM  PANEL 2
Presidential Learning Center

INVESTING IN AI: FIELDING AND OPERATIONALIZING AUTONOMY IN OUR NATIONAL DEFENSE
Panelists:
• Rep. Mike Gallagher, Chair, House Select Committee on the Chinese Communist Party
• Hon. Frank Kendall, Secretary, U.S. Air Force
• Mr. Brian Schimpf, Co-Founder and CEO, Anduril Industries
• Hon. Heidi Shyu, U.S. Under Secretary of Defense for Research and Engineering
• Mr. Jason Zander, Executive Vice President, Microsoft

Air Force One Pavilion Level Two

PANEL 3

OVERLOOKING MONROE? PROTECTING OUR HEMISPHERE AND HOMELAND
Panelists:
• Mr. Joseph T. Lonsdale, Co-Founder and Managing Partner, 8VC
• Gen. Paul M. Nakasone, Commander, U.S. Cyber Command
• Gen. Laura J. Richardson, Commander, U.S. Southern Command
• Rep. Mike Waltz, U.S. House of Representatives, Florida
Moderator: Ms. Courtney Kube, NBC News
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| 10:45 AM – 11:40 AM | PANEL 4                                                                 | **REAGAN DOCTRINE 2.0: SUPPLYING ALLIES AND FRIENDS TO DEFEND FREEDOM**  
Panelists:  
• Sen. Deb Fischer, U.S. Senator, Nebraska  
• Gen. Charles A. Flynn, Commanding General, U.S. Army Pacific  
• Mr. Gregory J. Hayes, CEO and Chairman, RTX  
• Sen. Jack Reed, Chair, Senate Armed Services Committee  
**Moderator:** Mr. Shashank Joshi, *The Economist*  
| 11:45 AM – 1:35 PM | **KEYNOTE ADDRESS & LUNCHEON**                                         | **PANEL 5**  
**LABORATORIES OF LEARNING: SUCCESSES IN PIONEERING THE FUTURE OF WARFARE**  
Panelists:  
• Gen. David W. Allvin, Chief of Staff, U.S. Air Force  
• Rep. Ken Calvert, Chair, House Appropriations Defense Subcommittee  
• Adm. Lisa Franchetti, Chief of Naval Operations, U.S. Navy  
• Mr. Jim Taiclet, President and CEO, Lockheed Martin Corporation  
**Moderator:** Mr. Jim Sciutto, *CNN*  
| 1:45 PM – 2:15 PM | **FIRESIDE CHAT**  
**GENERAL CHARLES Q. BROWN, JR., U.S. CHAIRMAN OF THE JOINT CHIEFS OF STAFF**  
**Moderator:** Ms. Shannon Bream, *Fox News Channel*  
| 2:25 PM – 3:20 PM | **PANEL 6**  
**PUTTING PARTNERSHIP INTO PRACTICE: DEEPENING DEFENSE COOPERATION THROUGH AUKUS**  
Panelists:  
• Mr. Ted Colbert, President and CEO, Boeing Defense, Space, and Security  
• Rep. Seth Moulton, U.S. House of Representatives, Massachusetts  
• Mr. Matthew Pottinger, Former U.S. Principal Deputy National Security Advisor  
• Rt. Hon. Grant Shapps, Secretary of State for Defence, United Kingdom  
**Moderator:** Ms. Nancy Youssef, *The Wall Street Journal*  
| 3:30 PM – 4:25 PM | **PANEL 8**  
**BUILDING AT SCALE: INDUSTRIAL CAPACITY AND BUDGET RESOURCES TO MEET STRATEGIC OBJECTIVES**  
Panelists:  
• Mr. H. Lawrence Culp, Chairman and CEO, GE  
• Hon. William LaPlante, U.S. Under Secretary of Defense for Acquisition and Sustainment  
• Sen. Roger Wicker, Ranking Member, Senate Armed Services Committee  
**Moderator:** Mr. Marcus Weisgerber, *Defense One*  

*Air Force One Pavilion Level Two*
PANEL 9
SUPREMACY OR PARITY? ALIGNING THE NDS FOR TECHNO-COMPETITION WITH THE PRC
Panelists:
• Adm. John C. Aquilino, Commander, U.S. Indo-Pacific Command
• Mr. Doug Beck, Director, Defense Innovation Unit
• Gen. Christopher J. Mahoney, Assistant Commandant, U.S. Marine Corps
• Sen. Mike Rounds, U.S. Senator, South Dakota
• Mr. Horacio Rozanski, President and CEO, Booz Allen Hamilton, Inc.
Moderator: Ms. Jennifer Griffin, Fox News Channel

4:25 PM – 4:45 PM
Afternoon Break

4:45 PM – 5:00 PM
RNDF 10TH ANNIVERSARY RECOGNITION

5:00 PM – 5:45 PM
PANEL 10
RNDF AT TEN: A DISCUSSION ON PEACE THROUGH STRENGTH WITH FORMER NATIONAL SECURITY LEADERS
Presented by the T. Boone Pickens Foundation
Panelists:
• Mr. Stephen J. Hadley, Former U.S. National Security Advisor
• Hon. Leon Panetta, Former U.S. Secretary of Defense
Moderator: Mr. Bill Hemmer, Fox News Channel

5:45 PM – 7:30 PM
RECEPTION