FRIDAY, DECEMBER 2
5:15 PM – 7:00 PM
WELCOME RECEPTION
Reagan's Pub at the AFO Pavilion
All RNDF Attendees and Speakers Welcome, Guided Museum Tours Available

SATURDAY, DECEMBER 3
7:30 AM – 8:45 AM
BREAKFAST & PANEL 1
Air Force One Pavilion
7:30 AM – 8:45 AM
A VIEW OF U.S. NATIONAL DEFENSE FROM FRIENDS AND ALLIES
Panelists:
- Hon. Dr. Ng Eng Hen, Minister of Defence of Singapore
- H.E. Ine Eriksen Søreide, Minister of Defence of Norway
- The Rt. Hon. Sir Michael Fallon, United Kingdom Secretary of State for Defence
- Senator Lindsey Graham, United States Senate (South Carolina)
- Congressman Mike Turner, U.S. House of Representatives (Ohio);
  Chairman, NATO Parliamentary Assembly
Moderator: Mr. Gordon Lubold, The Wall Street Journal

9:00 AM – 10:15 AM
Panel 2
Air Force One Pavilion
9:00 AM – 10:15 AM
75 YEARS AFTER PEARL HARBOR - LESSONS LEARNED FOR THE NEXT GREATEST GENERATION FROM THE GREATEST GENERATION
Panelists:
- Congresswoman Susan Davis, U.S. House of Representatives (California)
- Lt. Col. Robert J. Friend (Ret., U.S. Army), Tuskegee Airman
- Hon. Deborah Lee James, Secretary of the Air Force
- General Robert B. Neller, Commandant of the U.S. Marine Corps
Moderator: Mr. Phil Stewart, Thomson Reuters

9:00 AM – 10:15 AM
Panel 3
Air Force One Pavilion
9:00 AM – 10:15 AM
NON-PROLIFERATION AND STRATEGIC DETERRENCE: ASSESSING THE ROLE OF THE TRIAD IN U.S. NATIONAL DEFENSE
Panelists:
- General David L. Goldfein, Chief of Staff of the U.S. Air Force
- Hon. Jon Kyl, Former Senator (Arizona); Senior Counsel, Covington
- Congressman Mike Rogers, U.S. House of Representatives (Alabama)
- Senator Dan Sullivan, U.S. Senate (Alaska)
- Hon. Ellen Tauscher, Former Congresswoman (California);
  Chair, CA Governor's Military Council
Moderator: Mr. Josh Rogin, The Washington Post / CNN

10:45 AM – 12:00 PM
Panel 4
Annenberg Presidential Learning Center
10:45 AM – 12:00 PM
DEBATE: DOD NEEDS TO REFORM INSTEAD OF REBUILD
Panelists:
- Dr. Kathleen Hicks, Former Principal Deputy Under Secretary of Defense for Policy;
  Senior Vice President, CSIS
- Hon. Frank Kendall, Under Secretary of Defense (AT&L)
- Congressman Seth Moulton, U.S. House of Representatives (Massachusetts)
- Major General Arnold Punaro (Ret., U.S. Marine Corps); Senior Fellow, Bipartisan Policy Center
- Hon. Jim Talent, Former Senator (Missouri); Senior Fellow, American Enterprise Institute
- Hon. Dov Zakheim, Former Under Secretary of Defense (Comptroller/CFO)
Moderator: Mr. Vago Muradian, Defense & Aerospace Report
AGENDA
Continued

10:45 AM – 12:00 PM
AIR FORCE ONE PAVILION
SECOND LEVEL

Panel 5
INNOVATION AND TECHNOLOGY IN COUNTERING CYBER ATTACKS
Panelists:
• Ms. Leanne Caret, Executive Vice President, The Boeing Company; President and CEO, Defense, Space & Security
• Dr. Thomas Kennedy, Chairman and CEO, Raytheon
• Hon. Marcel Lettre, Under Secretary of Defense for Intelligence
• Mr. Raj Shah, Managing Director, Defense Innovation Unit Experimental (DIUx)
Moderator: Ms. Jill Aitoro, Defense News

12:15 PM – 1:30 PM
AIR FORCE ONE PAVILION
FIRST LEVEL

Keynote Luncheon with Chairman Joseph F. Dunford, Jr., Chairman of the Joint Chiefs of Staff
Moderator: Hon. Pete Wilson, Former California Governor; Reagan Foundation Trustee

1:45 PM – 3:00 PM
ANNENBERG PRESIDENTIAL LEARNING CENTER

Panel 6
RESTORING DETERRENCE IN AN ERA OF REVANCHIST POWERS
Panelists:
• Mr. Jerry DeMuro, President and CEO, BAE Systems
• Admiral Harry B. Harris, Jr., Commander, U.S. Pacific Command
• General Mark A. Milley, Chief of Staff of the U.S. Army
• Mr. Michael T. Strianese, Chairman and CEO, L-3
• Hon. Robert O. Work, Deputy Secretary of Defense
Moderator: Mr. David Feith, The Wall Street Journal

1:45 PM – 3:00 PM
AIR FORCE ONE PAVILION
SECOND LEVEL

Panel 7
PASSING THE BATON: PRIORITIZING NATIONAL DEFENSE IN THE NEXT ADMINISTRATION DURING THE TRANSITION
Panelists:
• Hon. Eric Edelman, Former Under Secretary of Defense (Policy); Former Ambassador to Turkey and Finland
• Hon. Eric Fanning, Secretary of the Army
• Ms. Marillyn Hewson, Chairman, President and CEO, Lockheed Martin
• Senator Jerry Moran, U.S. Senate (Kansas)
• Admiral John M. Richardson, Chief of Naval Operations
Moderator: Ms. Barbara Starr, CNN

3:30 PM – 4:45 PM
ANNENBERG PRESIDENTIAL LEARNING CENTER

Panel 8
FORMER SECRETARIES OF DEFENSE ASSESS THE STATE OF OUR NATIONAL DEFENSE: WHERE WE ARE AND WHERE DO WE NEED TO GO?
Panelists:
• Hon. Richard B. Cheney, Former Secretary of Defense; 46th Vice President of the United States
• Hon. Leon E. Panetta, Former CIA Director; Former Secretary of Defense
Moderator: Ms. Barbara Starr, CNN

5:00 PM – 5:45 PM
ANNENBERG PRESIDENTIAL LEARNING CENTER

Closing Session with Secretary Ashton B. Carter, Secretary of Defense