FRIDAY, NOVEMBER 6

5:15 PM – 7:15 PM
WELCOME RECEPTION
AIR FORCE ONE PAVILION
FIRST FLOOR

SATURDAY, NOVEMBER 7

8:00 AM – 9:15 AM
WELCOME BREAKFAST & PANEL 1:
BRIDGING THE GAP BETWEEN THE MILITARY AND THE NATION:
CONNECTING AMERICA TO THE LESS THAN 1% WHO SERVE
AIR FORCE ONE PAVILION
FIRST FLOOR
- Senator Joni Ernst, Iowa, U.S. Senate
- General John F. Kelly (USMC), Commander, U.S. Southern Command
- Hon. William Lynn III, Former Deputy Secretary of Defense, CEO, DRS Technologies
- General Mark A. Milley (USA), Chief of Staff for the Army
- Mr. Joseph Riley, Former UVA Chapter President, Alexander Hamilton Society
- Moderator: Mr. Yochi Dreazen, Managing Editor of News, Foreign Policy

9:30 AM – 10:45 AM
PANEL 2: HARNESSING INNOVATION FOR DEFENSE:
THE ROLE OF DEFENSE AND NON-DEFENSE COMPANIES
ANNENBERG PRESIDENTIAL LEARNING CENTER
- Mr. William M. Brown, Chairman, President and CEO, Harris Corporation
- Mr. Wes Bush, Chairman, CEO and President, Northrop Grumman
- Hon. Frank Kendall, Undersecretary of Defense (AT&L)
- Admiral John Richardson (USN), Chief of Naval Operations
- Ms. Gwynne Shotwell, President and COO, SpaceX
- Moderator: Mr. Doug Cameron, The Wall Street Journal

9:30 AM – 10:45 AM
PANEL 3: IS FUNDING NATIONAL DEFENSE OUR FIRST PRIORITY?
EXPLORING THE ROOT CAUSES OF SEQUESTRATION
AIR FORCE ONE PAVILION
SECOND FLOOR
- Congressman Rodney Frelinghuysen, New Jersey, U.S. House of Representatves
- Hon. Jon Kyl, Former Senator, Arizona; Senior Counsel, Covington
- General David Petraeus (USA Ret.), Former CIA Director; Former Commander; Chairman, KKR Global Institute
- Mr. Mike Petters, President and CEO, Huntington Ingalls Industries
- Moderator: Ms. Kelly O’Donnell, NBC News

11:00 AM – 12:15 PM
PANEL 4: INTERNATIONAL DEFENSE COOPERATION:
IS THE U.S. COMMITTED? ARE OUR ALLIES AND FRIENDS INVESTED?
ANNENBERG PRESIDENTIAL LEARNING CENTER
- General Philip M. Breedlove (USAF), Commander, U.S. European Command
- Mr. Jerry DeMuro, President and CEO, BAE Systems, Inc.
- Ms. Marillyn Hewson, Chairman, President and CEO, Lockheed Martin Corporation
- Senator Jack Reed, Rhode Island; Ranking Member, Senate Armed Services Committee
- Hon. Dov Zakheim, Former Undersecretary of Defense (CFO)
- Moderator: Mr. Julian Barnes, The Wall Street Journal
11:00 AM – 12:15 PM
PANEL 5: CYBERWAR: HAS IT BEGUN? ARE WE EQUIPPED TO RESPOND?
- Dr. Thomas A. Kennedy, Chairman and CEO, Raytheon
- Hon. Marcel Lettre, Acting Undersecretary of Defense (Intelligence)
- Congressman Michael McCaul, Texas, Chairman, House Homeland Security Committee
- Admiral Michael Rogers (USN), Commander, U.S. Cyber Command
- Congressman Adam Schiff, Ranking Member, House Permanent Select Committee on Intelligence

12:30 PM – 2:00 PM
KEYNOTE LUNCHEON WITH THE U.S. SECRETARY OF DEFENSE
THE HONORABLE ASHTON B. CARTER
- Moderator: Hon. Pete Wilson, Former California Governor; Reagan Foundation Trustee

2:15 PM – 3:30 PM
PANEL 6: DEFEATING ISIS AND DEALING WITH IRAN:
MANAGING THE BATTLEFIELD IN THEATRE AND IN DC
- Hon. Eric Edelman, Former Undersecretary of Defense (Policy); Former Ambassador to Turkey and Finland
- Hon. Michele Flournoy, Former Undersecretary of Defense (Policy); CEO, CNAS
- Senator John McCain, Arizona; Chairman, Senate Armed Services Committee
- Congressman Adam Smith, Washington; Ranking Member, House Armed Services Committee
- Moderator: Ms. Barbara Starr, CNN

2:15 PM – 3:30 PM
PANEL 7: THE DEFENSE INDUSTRIAL BASE: IS IT STRONG ENOUGH?
- Mr. Craig Cooning, President, Network and Space Systems, Boeing Defense Space & Security
- Congressman Randy Forbes, Virginia, U.S. House of Representatives
- General Robert B. Neller (USMC), Commandant of the Marine Corps
- MG Arnold Punaro (USMC Ret.), Chairman, National Defense Industrial Association

3:45 PM – 5:00 PM
PANEL 8: FROM CANDIDATE TO COMMANDER IN CHIEF:
LESSONS IN MAKING THE TRANSITION
- Mr. Ari Fleischer, Former White House Press Secretary; Ari Fleischer Communications
- Hon. Stephen J. Hadley, Former National Security Advisor; Rice Hadley Gates LLC
- Hon. Jeh Johnson, U.S. Secretary of Homeland Security
- Hon. Jim Talent, Former Senator, Missouri; Partner, Banner Public Affairs
- Moderator: Ms. Peggy Noonan, The Wall Street Journal; Reagan Foundation Trustee

5:00 PM – 5:30 PM
CLOSING SESSION: A CONVERSATION WITH THE DEPUTY SECRETARY OF DEFENSE
- Hon. Robert O. Work, Deputy Secretary of Defense
- Moderator: Mr. Thom Shanker, The New York Times