AGENDA

8:00 AM – 8:45 AM
WELCOME RECEPTION WITH THE HONORABLE HOWARD P. “BUCK” MCKEON, U.S. CONGRESSMAN AND THE HONORABLE FREDERICK J. RYAN JR., CHAIRMAN, RONALD REAGAN PRESIDENTIAL FOUNDATION

9:00 AM – 10:15 AM
PANEL 1: WHAT SHOULD THE ASIA REBALANCE LOOK LIKE IN 2025?
With our military forces rebalancing to Asia facing an array of security threats, including an emerging China, this panel will discuss the military capabilities required to guarantee U.S. superiority in Asia into the next decade.

PANELISTS
General James Amos, Commandant, USMC
Admiral Jonathan Greenert, Chief of Naval Operations, USN
The Honorable Duncan L. Hunter, Sr., Former U.S. Congressman, California
The Honorable Jim Talent, Distinguished Fellow, Heritage Foundation; Former U.S. Senator, Missouri
The Honorable Robert Work, CEO, the Center for a New American Security; Former Under Secretary for the Navy
Moderator: Mr. Julian Barnes, The Wall Street Journal

9:00 AM – 10:15 AM
PANEL 2: CARING FOR OUR WOUNDED WARRIORS: KEEPING FAITH AFTER A DECADE OF WAR
The wars in Iraq and Afghanistan tragically led to a generation of wounded warriors. Traumatic brain injury and post-traumatic stress disorder are examples of the many medical conditions facing our Iraq and Afghanistan veterans. The panelists will address the policies and programs required to continue providing the best care for our force.

PANELISTS
General Pete Chiarelli (Ret.), USA, CEO, One Mind for Research; Former Vice Chief of Staff for the Army
The Honorable Rudy deLeon, Senior Vice President, American Progress; Former Deputy Secretary of Defense
The Honorable John McHugh, Secretary of the Army, U.S. Department of Defense
Mr. Gary Sinise, Gary Sinise Foundation
Moderator: Ms. Jennifer Griffin, Fox News Channel

10:30 AM – 11:45 AM
PANEL 3: THE INDUSTRIAL BASE AFTER A DECADE OF WAR AND IN AN ERA OF DECLINING BUDGETS: WHERE DO WE NEED TO BE IN 2025?
The industrial base grew to support the wars in Iraq and Afghanistan, and has had to adjust to budget cuts. The panelists will discuss areas where industry and the Pentagon need to focus to ensure a healthy and secure industrial base in the decade ahead.

PANELISTS
Mr. Greg Bloom, President, Seal Science, Inc.
Mr. Wes Bush, Chairman, President and CEO, Northrop Grumman Corporation
The Honorable Frank Kendall, Under Secretary of Defense (AT&L), U.S. Department of Defense
Mr. William Swanson, Chairman and CEO, Raytheon Company
General Norton Schwartz (Ret.), President and CEO, Business Executives for National Security; Former Chief of Staff, USAF
Moderator: Mr. W.J. Hennigan, Los Angeles Times
Panel 4: National Defense Strategy: Will the Strategy Be Driven by Events or Shape Events in 2025?

The national defense strategy has changed significantly over the past few years. The panelists will discuss how the recession, the wars in Iraq and Afghanistan, instability in the Middle East and an emerging China should shape future national defense strategies.

Panelists:
- The Honorable J.D. Crouch, CEO, QinetiQ North America; Former Deputy National Security Advisor
- Mr. Thomas Donnelly, Co-Director, Marilyn Ware Center for Security Studies, American Enterprise Institute
- The Honorable Eric Edelman, Former Under Secretary of Defense, Former Ambassador to Turkey and Finland
- The Honorable William Lynn, CEO, Finmeccanica N.A. and DRS Technologies; Former Deputy Secretary of Defense
- The Honorable Jack Reed, U.S. Senator, Rhode Island

Moderator: Ms. Barbara Starr, CNN

Panel 5: Counterterrorism in 2025: What Kind of Fighting Force Will Be Required?

Since 9/11, terrorism has dominated the national defense strategy, military force structure and military operations. Will a light footprint force be sufficient? What role will land forces play in the fight? The panelists will discuss what they think will change in the next decade.

Panelists:
- The Honorable Carl Levin, U.S. Senator, Michigan
- Admiral William McRaven, Commander, U.S. Special Operations Command, USN
- The Honorable Mac Thornberry, U.S. Congressman, Texas
- The Honorable Michael Vickers, Under Secretary of Defense (Intelligence), U.S. Department of Defense

Moderator: Mr. Craig Whitlock, The Washington Post

Panel 6: Managing the Pentagon in War Time and During Sequestration: Are There Lessons Learned for Reforming the Department of Defense?

After funding the wars in Iraq and Afghanistan and then rebalancing the force to address emerging threats amidst budget cuts, the Pentagon has been in a persistent churn for over a decade. The panelists will discuss what worked, what shouldn’t be repeated, and opportunities for reforming the Pentagon.

Panelists:
- The Honorable Michele Flournoy, Senior Advisor Boston Consulting Group; Former Under Secretary of Defense for Policy
- The Honorable Robert Hale, Under Secretary of Defense (Comptroller), U.S. Department of Defense
- General Michael Hostage, Commander, Air Combat Command, USAF
- The Honorable John Lehman, Jr., Chairman, J.F. Lehman & Company; Former Secretary of the Navy
- The Honorable Jeff Sessions, U.S. Senator, Alabama
- The Honorable Dov Zakheim, Senior Advisor, Center for Strategic and International Studies; Former Under Secretary of Defense

Moderator: Mr. Thom Shanker, The New York Times

Panel 7: Congress, Industry and the Pentagon: Assessing the Relationship

The success of our military relies on the cooperation between Congress, the Pentagon, and industry. This panel will address the challenges and opportunities facing this relationship.

Panelists:
- The Honorable Kit Bond, Chairman, KBS Strategies; Former U.S. Senator, Missouri
- Ms. Linda Parker Hudson, President and CEO, BAE Systems, Inc.
- The Honorable Sean O’Keefe, Chairman and CEO, Airbus Group, Inc.; Former Administrator, NASA
- The Honorable Leon Panetta, Co-Founder, Panetta Institute for Public Policy; Former U.S. Secretary of Defense
- The Honorable Adam Smith, U.S. Congressman, Washington

Moderator: Mr. Mike Allen, POLITICO

Closing Session with the Honorable Chuck Hagel

United States Secretary of Defense