“When action is required to preserve our national security, we will act. We will maintain sufficient strength to prevail if need be, knowing that if we do so we have the best chance of never having to use that strength.”

Ronald Reagan

January 20, 1981

As we celebrate the 40th anniversary year of our 40th President’s 1981 inauguration, we should remember the path forward for America he articulated on the day he took office: “When action is required to preserve our national security, we will act. We will maintain sufficient strength to prevail if need be, knowing that if we do so we have the best chance of never having to use that strength.” With the onset of a new administration, we are honored to host the nation’s premiere gathering of defense and national security leaders, practitioners, and experts. Our goal today is to discuss and debate how to address the enduring challenges and emerging threats we face as well as what strategic choices we must make to preserve our advantage.

This year, we are also celebrating the 30th anniversary of the dedication of the Reagan Library. On that day, President Reagan defined the purpose of the Foundation that bears his name as a living institution where scholars interpret the past and policy makers debate the future. Now, the Reagan Institute continues that work in our nation’s capital through its work year-round to promote the principles and values of our 40th President.

The Institute’s recent work includes convening the bipartisan Task Force on National Security and U.S. Manufacturing Competitiveness, and we are excited to highlight its final report at this Forum. Our sixteen Task Force members met throughout this year to examine the strength of the industrial sectors relevant to American national security. The report details findings and recommendations that will ensure the United States is prepared to meet the challenges of the 21st century from a position of strength.

We also conducted our latest Reagan National Defense Survey, a public opinion poll that assists elected officials, policymakers, and key stakeholders in understanding how Americans view a wide array of defense, foreign policy, and national security matters. Few other national polls so closely examine Americans’ views on these issues. Now in its fourth year, our survey has identified important trends in public opinion worth examining.

President Reagan was always oriented toward the future, and he spoke often to the next generation. In October, the Reagan Institute joined with the Alexander Hamilton Society hosting our first in-person Peace Through Strength Boot Camp. Twenty undergraduate students and recent graduates participated in seminars with leading defense scholars and practitioners. We are delighted to be hosting those students at RNDF once again.

We are also honored to bestow this year’s Ronald Reagan Peace Through Strength Award upon former Chairman of the House Armed Services Committee, the Honorable Mac Thornberry, who for many years served as the honorary co-chair of RNDF, and the former U.S. Deputy Secretary of Defense, the Honorable Robert O. Work, who co-chaired the Reagan Institute’s inaugural Task Force in 2019. Their distinguished careers of service exemplify leadership on behalf of our nation, the American people, and our men and women in uniform—for that we are truly grateful.

The United States continues to benefit from President Reagan’s commitment to and vision for a strong defense, and we’re proud to continue his legacy through the Reagan National Defense Forum. Thank you for joining us today.

Sincerely,

Frederick J. Ryan, Jr.
Chairman of the Board of Trustees
Ronald Reagan Presidential Foundation & Institute
The Reagan National Defense Forum (RNDF) brings together leaders from across the political spectrum and key stakeholders in the defense community, including Members of Congress, current and former Administration officials, senior military leadership, industry executives, technology innovators, and thought leaders. Their mission is to review and assess policies that strengthen America's national defense in the context of the global threat environment.

RNDF offers the defense community a chance to come together to discuss and debate how the United States can lead the world in an era of increasingly complex challenges and opportunities.

Though President Reagan left office many years ago, the United States continues to benefit from his commitment to peace through strength. Recognizing that today’s policy decisions will affect our military capabilities and global leadership for years to come, RNDF charges leaders to look beyond the immediate issues facing our nation and explore how we can build a vision of peace through strength for the future.

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The Ronald Reagan Institute (RRI) strives to complete President Reagan's unfinished work and to preserve the timeless principles he championed: individual liberty, economic opportunity, global democracy, and national pride. RRI is an entity of the Ronald Reagan Presidential Foundation and Institute in Simi Valley, California that promotes President Reagan’s ideals, vision, and leadership example through substantive, issue-driven forums, academic and young professional programming, and scholarly work in Washington, D.C.

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Every day, the commitment of the men and women who serve in the U.S. Armed Forces ensures the freedom and security of our nation. Boeing is honored to support them and thank them for their service.
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“We want the people of this country, and especially the people who serve this country, to know that we at Microsoft have their backs. They will have access to the best technology that we create.”

Brad Smith
President and Vice Chair
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SATURDAY, DECEMBER 4

8:00 AM – 9:15 AM  
**PANEL 1 & BREAKFAST**  
**WE THE PEOPLE...PUBLIC PERCEPTION OF AMERICAN LEADERSHIP IN THE WORLD**  
**Panelists:**  
• Sen. Tammy Duckworth, U.S. Senator, Illinois  
• Sen. Joni Ernst, U.S. Senator, Iowa  
• Gen. James C. McConville, Chief of Staff, U.S. Army  
• Mr. Karl Rove, Former Deputy Chief of Staff, President George W. Bush  
• Mr. Brad Smith, President, Microsoft  
**Moderator:** Ms. Catherine Herridge, CBS News

9:15 AM – 9:35 AM  
**Morning Break 1**

9:35 AM – 10:30 AM  
**PANEL 2**  
**A MANUFACTURING RENAISSANCE: BOLSTERING U.S. PRODUCTION FOR NATIONAL SECURITY AND ECONOMIC PROSPERITY**  
**Presentation of Task Force Report:**  
• Ms. Marillyn Hewson, Former Chairman, President and CEO, Lockheed Martin Corporation  
• Mr. David McCormick, CEO, Bridgewater Associates  
**Panel Discussion:**  
• Rep. Chrissy Houlahan, U.S. Representative, Pennsylvania  
• Dr. Nadia Schadlow, Former U.S. Deputy National Security Advisor for Strategy  
• Mr. Bob Sternfels, Global Managing Partner, McKinsey & Company  
**Moderator:** Mr. Joe Gould, Defense News

9:35 AM – 10:30 AM  
**PANEL 3**  
**THE LIMITLESS FRONTIER: SPACE FORCE AND THE NEW SPACE ECONOMY**  
**Panelists:**  
• Rep. Jim Cooper, U.S. Representative, Tennessee  
• Mr. Chris Kubasik, President and CEO, L3Harris Technologies  
• Sen. Jerry Moran, U.S. Senator, Kansas  
• Gen. John W. “Jay” Raymond, Chief of Space Operations, U.S. Space Force  
**Moderator:** Ms. Kristin Fisher, CNN

10:30 AM – 10:55 AM  
**Morning Break 2**

10:55 AM – 11:50 AM  
**PANEL 4**  
**DEFENSE IN THE DIGITAL AGE: U.S. CYBER CAPABILITIES AND THE FUTURE OF WARFARE**  
**Panelists:**  
• Rep. Mike Gallagher, U.S. Representative, Wisconsin  
• Adm. Michael M. Gilday, Chief of Naval Operations, U.S. Navy  
• Dr. Alex Karp, Co-Founder and CEO, Palantir Technologies  
• Gen. Paul M. Nakasone, Commander, U.S. Cyber Command  
**Moderator:** Mr. Julian Barnes, New York Times

10:55 AM – 11:50 AM  
**PANEL 5**  
**IN THE INTEREST OF ALL: ADVANCING INTERNATIONAL SECURITY WITH ALLIES AND PARTNERS**  
**Panelists:**  
• Adm. John Aquilino, Commander, U.S. Indo-Pacific Command  
• Ms. Leanne Caret, President and CEO, Boeing Defense, Space, and Security  
• Dr. William Inboden, Former Senior Director for Strategic Planning, National Security Council, President George W. Bush  
• Gen. Laura J. Richardson, Commander, U.S. Southern Command  
**Moderator:** Mr. David Ignatius, Washington Post

11:50 AM – 1:50 PM  
**LUNCHEON KEYNOTE AND DISCUSSION**  
**THE HONORABLE LLOYD J. AUSTIN III, U.S. SECRETARY OF DEFENSE**  
**Moderator:** Mr. Bret Baier, FOX News Channel
2:00 PM – 2:55 PM  PANEL 6  
PACING THREAT IN THE PACIFIC: HOW SHOULD THE NEW NATIONAL DEFENSE STRATEGY CONTEND WITH CHINA?  
Panelists:  
• Gen. David H. Berger, Commandant, U.S. Marine Corps  
• Mr. Elbridge A. Colby, Former U.S. Deputy Assistant Secretary of Defense for Strategy and Force Development  
• Sen. Jack Reed, Chairman, Senate Armed Services Committee  
• Ms. Kathy Warden, Chairman, CEO, and President, Northrop Grumman Corporation  
• Hon. Christine Wormuth, Secretary, U.S. Army  
Moderator: Ms. Kathy Gilsinan, The Atlantic  

2:00 PM – 2:55 PM  PANEL 7  
DOLLARS AND SENSE: STRATEGY-BASED BUDGETING FOR TODAY AND TOMORROW  
Panelists:  
• Hon. Frank Kendall, Secretary, U.S. Air Force  
• Rep. Adam Smith, Chairman, House Armed Services Committee  
• Mr. James D. Taiclet, Chairman, CEO and President, Lockheed Martin Corporation  
• Hon. Jim Talent, Former U.S. Senator, Missouri  
Moderator: Ms. Kate Bachelder Odell, The Wall Street Journal  

3:00 PM – 3:55 PM  PANEL 8  
WHEN THE DUST SETTLES: THE FUTURE OF CENTCOM IN THE ERA OF STRATEGIC COMPETITION  
Panelists:  
• Mr. Chris Brose, Chief Strategy Officer, Anduril Industries  
• Rep. Jason Crow, U.S. Representative, Colorado  
• Hon. Michèle Flournoy, Former U.S. Under Secretary of Defense for Policy  
• Rep. Mike Waltz, U.S. Representative, Florida  
Moderator: Ms. Jennifer Griffin, FOX News Channel  

3:00 PM – 3:55 PM  PANEL 9  
OPERATION INNOVATION: THE STATE OF THE NATIONAL SECURITY INNOVATION BASE  
Panelists:  
• Gen. Charles Q. Brown Jr., Chief of Staff, U.S. Air Force  
• Rep. Ken Calvert, Ranking Member, House Appropriations Defense Subcommittee  
• Mr. Joe Lonsdale, Co-Founder and Managing Partner, 8VC  
• Hon. Heidi Shyu, U.S. Under Secretary of Defense for Research and Engineering  
Moderator: Ms. Morgan Brennan, CNBC  

3:55 PM – 4:15 PM  
Afternoon Break  

4:15 PM – 5:00 PM  PANEL 10  
PEACE THROUGH STRENGTH AWARDS CEREMONY  
Panelists:  
• Hon. William M. “Mac” Thornberry, Former Chairman, House Armed Services Committee  
• Hon. Robert O. Work, Former U.S. Deputy Secretary of Defense  
Moderator: Mr. Bill Hemmer, FOX News Channel  

5:00 PM – 5:45 PM  PANEL 11  
ENDURING CHALLENGES AND STRATEGIC CHOICES: A CONVERSATION WITH FORMER SECRETARIES OF DEFENSE  
Panelists:  
• Hon. Mark T. Esper, Former U.S. Secretary of Defense  
• Hon. Leon Panetta, Former U.S. Secretary of Defense  
Moderator: Mr. Bill Hemmer, FOX News Channel  

5:45 PM – 7:15 PM  CLOSING RECEPTION
WELCOME
THE HONORABLE PETE WILSON
Former Governor of California;
Member of the Board of Trustees, Ronald Reagan Presidential Foundation and Institute

INVOCATION
FIRST LIEUTENANT DAVID A. GODLEY II
Chaplain (First Lieutenant), U.S. Air Force

REMARKS
THE HONORABLE PETE WILSON
Former Governor of California;
Member of the Board of Trustees, Ronald Reagan Presidential Foundation and Institute

PANEL 1 DISCUSSION SESSION
WE THE PEOPLE...PUBLIC PERCEPTION OF AMERICAN LEADERSHIP IN THE WORLD

PANELISTS
Sen. Joni Ernst, U.S. Senator, Iowa
Gen. James C. McConville, Chief of Staff, U.S. Army
Mr. Karl Rove, Former Deputy Chief of Staff, President George W. Bush
Mr. Brad Smith, President, Microsoft

MODERATOR
Ms. Catherine Herridge, CBS News

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BREAKFAST MENU

SEASONAL BERRIES AND ASSORTED PASTRIES

CALIFORNIA BREAKFAST BURRITO
(Vegetarian and Gluten Free Options Upon Request)
Flour Tortilla Filled With Scrambled Eggs, Cheddar Cheese, Potatoes, And Pork Chorizo

COFFEE AND TEA SERVICE
BOTTLED STILL AND SPARKLING WATER
FRESHLY SQUEEZED ORANGE JUICE
Proven Solutions. Secure Missions.

When it comes to security and reliability, a 6-year head start matters. Build on the most mature cloud today.

aws is how
WELCOME
MR. JOHN HEUBUSCH
Executive Director, Ronald Reagan Presidential Foundation and Institute

PRESENTATION OF COLORS
Naval Base Ventura County Color Guard

NATIONAL ANTHEM
STAFF SERGEANT MARK J. LINDQUIST
U.S. Air Force (Ret.)

KEYNOTE REMARKS
THE HONORABLE LLOYD J. AUSTIN III
U.S. Secretary of Defense

DISCUSSION SESSION MODERATOR
MR. BRET BAIER
Chief Political Anchor, FOX News Channel

LUNCHEON MENU

ENTRÉE
GRILLED FREE-RANGE CHICKEN
Lightly Seasoned with Fleur de Sel, Rosemary Garlic Roasted Fingerling Potatoes, and Organic Sautéed Garlic Spinach, with Lemon Beurre Blanc
(Gluten Free)

VEGETARIAN ENTÉE
SUN-DRIED TOMATO AND PORTOBELLO MUSHROOM RISOTTO
Savory Risotto with Aged Parmesan and Micro Green Garnish
(Vegan Option Available Upon Request)

DESSERT
MACARON TREAT
(Vegan Option Available Upon Request)
Lloyd J. Austin III was sworn in as the 28th Secretary of Defense on January 22, 2021. Mr. Austin is the principal assistant to the President in all matters relating to the Department of Defense and serves on the National Security Council.

Mr. Austin was born in Mobile, Alabama, and raised in Thomasville, Georgia. He graduated from the United States Military Academy with a Bachelor of Science degree and a commission in the Infantry. He holds a Master of Arts degree in counselor education from Auburn University, and a Master of Business Management from Webster University. He is a graduate of the Infantry Officer Basic and Advanced courses, the Army Command and General Staff College, and the Army War College.

His 41-year career in the Army included command at the corps, division, battalion, and brigade levels. Mr. Austin was awarded the Silver Star for his leadership of the Army’s 3rd Infantry Division during the invasion of Iraq in 2003. Seven years later, he would assume the duties of Commanding General of United States Forces – Iraq, overseeing all combat operations in the country.

After a tour as the Army’s Vice Chief of Staff, Mr. Austin concluded his uniformed service as the Commander of U.S. Central Command, responsible for all military operations in the Middle East and Afghanistan. In this assignment, he led U.S. and coalition efforts to battle ISIS in Iraq and Syria. He retired from the Army in April 2016.

Since his retirement from military service, Mr. Austin served on the Board of Directors for Raytheon Technologies, Nucor, and Tenet Healthcare.
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“We know that peace is the condition under which mankind was meant to flourish. Yet peace does not exist of its own will. It depends on us, on our courage to build it and guard it and pass it on to future generations.”

Ronald Reagan

February 26, 1986
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Admiral John C. Aquilino
Commander, U.S. Indo-Pacific Command

Admiral John C. Aquilino is a native to Huntington, New York. He graduated from the United States Naval Academy in 1984, earning a Bachelor of Science in Physics. He subsequently entered flight training and earned his wings in August 1986.

Operationally, he has served in numerous fighter squadrons flying the F-14 A/B Tomcat and the F-18 C/E/F Hornet. His fleet assignments include the Ghost Riders of Fighter Squadron (VF) 142 and the Black Aces of VF-41. He commanded the World Famous Red Rippers of VF-11, Carrier Air Wing 2 and Carrier Strike Group (CSG) 2. He has made several extended deployments in support of Operation Deny Flight, Deliberate Force, Southern Watch, Noble Eagle, Enduring Freedom and Iraqi Freedom.

Ashore, Admiral Aquilino’s assignments include duties as an adversary instructor pilot flying the A-4, F-5 and F-16N aircraft for the Challengers of VF-43; operations officer of Strike Weapons and Tactics School, Atlantic; flag aide to the vice chief of naval operations; special assistant for Weapons Systems and Advanced Development in the Office of the Legislative Affairs for the Secretary of Defense; director of Air Wing Readiness and Training for Commander, Naval Air Forces, Atlantic Fleet; and executive assistant to the commander, U.S. Fleet Forces Command.

His flag assignments include director of Strategy and Policy (J5), U.S. Joint Forces Command; deputy director, joint force coordinator (J31), the Joint Staff; commander, Carrier Strike Group 2 aboard USS George H.W. Bush (CVN 77), director of Maritime Operations, U.S. Pacific Fleet (N04); deputy chief of naval operations for Operations, Plans and Strategy (N3/N5) and most recently, as commander, U.S. Naval Forces Central Command, U.S. 5th Fleet, Combined Maritime Forces. Prior to his assignment to U.S. Indo-Pacific Command, Admiral Aquilino served as the 36th commander of U.S. Pacific Fleet.

Admiral Aquilino graduated from the Navy Fighter Weapons School (TOPGUN), and the Joint Forces Staff College and completed Harvard Kennedy School’s Executive Education Program in National and International Security. Admiral Aquilino assumed duties as commander, Indo-Pacific Command in May 2021. He is the 26th commander of the nation’s oldest and largest combatant command. USINDOPACOM includes 380,000 soldiers, Sailors, Marines, Airmen, Guardians, Coast Guardsmen and Department of Defense civilians and is responsible for all U.S. military activities in the Indo-Pacific, covering 36 nations, 14 time zones, and more than 50% of the world’s population. He is entitled to wear the Distinguished Service Medal, Defense Superior Service Medal, Legion of Merit, Bronze Star Medal, Air Medal, as well as several other personal unit and campaign awards. He has accumulated more than 5,100 mishap free flight hours and over 1,150 carrier-arrested landings.

Ms. Kate Bachelder Odell
Editorial Writer, The Wall Street Journal

Kate Bachelder Odell is an editorial writer for The Wall Street Journal. She joined the Journal in 2013 as a Robert L. Bartley Fellow. She covers a range of domestic policy issues, including military spending, taxes and entitlement programs. She also contributes to editing and commissioning the Journal’s op-ed pages. She is a graduate of Hillsdale College and lives in Virginia with her husband, a U.S. Navy pilot, and son.

Mr. Bret Baier
Chief Political Anchor and Executive Editor, ‘Special Report with Bret Baier,’ FOX News Channel

Bret Baier currently serves as FOX News Channel’s (FNC) anchor and executive editor of Special Report with Bret Baier (weeknights at 6-7PM/ET) and chief political anchor of the network. In January 2019, Mr. Baier celebrated his 10-year anniversary of anchoring Special Report, the highest-rated cable news program in its time slot and consistently one of the top five shows in cable news.

Mr. Baier has played a role in every major political event since joining the network. Most recently, he co-anchored FNC’s Democracy 2020 election coverage alongside The Story’s Martha MacCallum, which garnered the highest ratings for election night coverage in cable news history.

A graduate of DePauw University, he has a B.A. in political science and English. He is also the author of four New York Times Best-Sellers, “Three Days in January,” “Special Heart: A Journey of Faith, Hope, Courage and Love,” “Three Days in Moscow: Ronald Reagan and the Fall of the Soviet Empire,” “Three Days at the Brink: FDR’s Daring Gamble to Win World War II,” and “To Rescue the Republic: Ulysses S. Grant, the Fragile Union, and the Crisis of 1876.”
Mr. Julian E. Barnes
Intelligence Reporter, *The New York Times*

Julian E. Barnes is *The New York Times*’ national security reporter covering the C.I.A. and the U.S. intelligence agencies. In recent months, he has been covering the Havana Syndrome incidents, the intelligence agencies’ investigations into the origins of Covid, the U.F.O report and the collapse of the American-backed government in Afghanistan. He has also regularly written about Chinese espionage and the American spy agencies’ work to counter Chinese technology theft.

Before joining *The New York Times* in 2018, he worked for more than a decade at *The Wall Street Journal*. He first served as a Pentagon correspondent, covering the wars in Iraq and Afghanistan and numerous other military stories. He also spent three years in Brussels, covering terrorism in Europe, N.A.T.O. and other security issues.

He began covering the military while working with *U.S. News & World Report*. During the initial invasion of Iraq, he was embedded with the 101st Airborne Division. The Overseas Press Club awarded Mr. Barnes its national magazine award in 2006 for his article on the U.S. training effort for the Iraqi security forces. In 2006, Mr. Barnes joined *The Los Angeles Times* and covered the debate over the surge in Iraq and the troop build-up in Afghanistan.

General David H. Berger
Commandant, U.S. Marine Corps

General David H. Berger assumed the duties of Commandant of the Marine Corps on July 11, 2019.

A native of Woodbine, Maryland, General Berger graduated from Tulane University and was commissioned in 1981. He commanded at every level – including a Reconnaissance Company; 3d Battalion, 8th Marines in Haiti during Operation SECURE TOMORROW; Regimental Combat Team 8 in Fallujah, Iraq during Operation IRAQI FREEDOM.

As a General Officer, he commanded 1st Marine Division (Forward) in Afghanistan during Operation ENDURING FREEDOM; 1 Marine Expeditionary Force; U.S. Marine Corps Forces Pacific/Fleet Marine Forces Pacific; and Marine Corps Combat Development Command.

General Berger’s staff and joint assignments include serving as Assistant Division Commander of 2d Marine Division; policy planner in the Strategic Plans and Policy Directorate, J-5; Chief of Staff for Kosovo Force (KFOR) Headquarters in Pristina, Kosovo; and Director of Operations in Plans, Policies, and Operations, Headquarters, U.S. Marine Corps; Deputy Commandant for Combat Development and Integration.

General Berger’s formal military education includes the U.S. Army Infantry Officer Advanced Course, U.S. Marine Corps Command and Staff College, and U.S. Marine Corps School of Advanced Warfighting. He holds multiple advanced degrees including a Master of International Public Policy from Johns Hopkins University School of Advanced International Studies.

Ms. Morgan Brennan
Co-Anchor, ‘Squawk on the Street,’ *CNBC*

Morgan Brennan is co-anchor of the 10AM ET hour on CNBC’s “Squawk on the Street” (M-F, 9AM-11AM ET), which broadcasts live from the New York Stock Exchange. Previously, she was co-anchor of CNBC’s “Squawk Alley” (M-F, 11AM-12PM ET). She joined the network in December 2013 as a general assignment reporter based at CNBC Global Headquarters in Englewood Cliffs, N.J., and continues to cover a variety of sectors, including manufacturing, and defense and space.

Prior to joining CNBC, Ms. Brennan was a staff writer and reporter for Forbes Media where she reported for *Forbes Magazine*, *ForbesLife Magazine* and Forbes.com, most recently covering real estate. She began her career at Forbes in 2009, holding several positions including anchor/reporter and producer for the Forbes Video Network, covering a wide range of business and finance topics.

Mr. Chris Brose
Chief Strategy Officer, Anduril Industries

Christian Brose is the Chief Strategy Officer of Anduril Industries, a venture-backed defense technology company. He is also a Senior Fellow at the Carnegie Endowment for International Peace and the author of *The Kill Chain: Defending America in the Future of High-Tech Warfare*. From 2014-2018, he was the staff director
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At BAE Systems, our commitment to excellence helps give troops an edge on every mission, no matter how complex. We don’t have to look far for our inspiration. Our men and women in uniform inspire us through their courage, selfless service, and leadership. Knowing that our work helps them fulfill their critical mission protecting our nation pushes us, and the technologies we create, to new levels.

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of the Senate Armed Services Committee. He led a team of professional staff who supported Chairman John McCain and other majority Committee members in overseeing the national defense budget, programs, and policies across the Departments of Defense and Energy, and supervised the confirmation of all senior civilian and military officials in both Departments. He managed the production, negotiation, and final passage of four National Defense Authorization Acts (Fiscal Years 2016-2019), which established policy and authorized spending for all U.S. national defense activities. From 2009-14, he served as senior policy adviser to Senator John McCain, supporting his work on the Senate Armed Services Committee, the Senate Select Committee on Intelligence, and the Senate Foreign Relations Committee. He was Senator McCain's principal advisor on all issues related to national security, foreign policy, intelligence, and trade. From 2008-09, he was senior editor of Foreign Policy, following its purchase by The Washington Post. From 2005-08, he served as policy adviser and chief speechwriter to Secretary of State Condoleezza Rice, working as a member of the Secretary's Policy Planning Staff. He began his career in government as a speechwriter for Secretary of State Colin Powell, from 2004-05. He is a member of the Aspen Strategy Group.

General Charles Q. Brown, Jr.
Chief of Staff, U.S. Air Force

General Charles Q. Brown, Jr. is the Chief of Staff of the Air Force. As Chief, he serves as the senior uniformed Air Force officer responsible for the organization, training and equipping of 689,000 active-duty, Guard, Reserve and civilian forces serving in the United States and overseas. As a member of the Joint Chiefs of Staff, the general and other service chiefs function as military advisers to the Secretary of Defense, National Security Council and the President.

General Brown was commissioned in 1984 as a distinguished graduate of the ROTC program at Texas Tech University. He has served in a variety of positions at the squadron and wing levels, including an assignment to the U.S. Air Force Weapons School as an F-16 Fighting Falcon Instructor. His notable staff tours include Aide-de-Camp to the Chief of Staff of the Air Force; Director, Secretary of the Air Force and Chief of Staff Executive Action Group; and Deputy Commander, U.S. Central Command. He also served as a National Defense Fellow at the Institute for Defense Analyses, Alexandria, Virginia.

General Brown has commanded a fighter squadron, the U.S. Air Force Weapons School, two fighter wings and U.S. Air Forces Central Command. Prior to serving as the Air Force Chief of Staff, General Brown was the commander of Pacific Air Forces, Air Component Commander for U.S. Indo-Pacific Command.

Representative Ken Calvert
Ranking Member, House Appropriations Defense Subcommittee; U.S. House of Representatives, California, 42nd District

Congressman Calvert, a lifelong resident of Riverside County and 17-year small business owner in the restaurant and real estate industries, represents the 42nd Congressional District of southern California. Congressman Calvert was born on June 8, 1953 and attended neighborhood public schools, graduating from Corona High School in 1971. He attended two years at Chaffey College and then enrolled at San Diego State University, where he graduated in 1975 with a Bachelor of Arts degree in Economics.

The 42nd District encompasses the western edge of Riverside County including the cities of Eastvale, Norco, Corona, Lake Elsinore, Wildomar, Canyon Lake, Menifee, Murrieta and a portion of Temecula.

Congressman Calvert was first elected to the House of Representatives in 1992 and is one of the most senior members serving in the legislative body. Congressman Calvert is the Dean of the California Republican Delegation.

In the 117th Congress, Congressman Calvert continues to serve on the House Appropriations Committee where he is the Ranking Member of the Defense Subcommittee. Congressman Calvert also serves on the Energy and Water Subcommittee.

In the 117th Congress, Congressman Calvert’s legislative priorities includes: enacting pro-growth policies that will help strengthen our economy for American families; supporting the men and women serving in our military around the world; fixing our broken immigration system by restoring the rule of law and making the use of E-Verify mandatory for all employers in the U.S.; honoring promises made to our veterans, advocating for NIH research for cures for our most deadly diseases; creating long-term solutions to California’s water challenges; reducing the time it takes to build infrastructure projects by making common sense, bi-partisan reforms to our environmental laws; funding the development of the life-saving Earthquake Early Warning System and much more.

Innovating for the paradigm shift occurring across defense and civil missions in space.

L3Harris is accelerating development of rapid, responsive and resilient end-to-end technology – from planning and design to integration and execution. For enduring missions and those on the horizon, L3Harris’ unique technology delivers real-time, actionable intelligence, providing the agility needed to navigate the new space era.

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Ms. Leanne Caret  
President and CEO, Boeing Defense, Space & Security

Leanne Caret is president and chief executive officer of Boeing Defense, Space & Security (BDS), which provides solutions for defense, government, space, intelligence, and security customers worldwide. Countries beyond the United States where BDS has prominent operations include Australia, India, Saudi Arabia, and the United Kingdom. In 2020, Boeing’s revenue from defense and space platforms and services exceeded $34 billion.

*Fortune* magazine named her to its Most Powerful Women list in 2021 for the fifth consecutive year. In addition to being a 2019 inductee of the Women In Aviation International Pioneer Hall of Fame, Caret is a fellow of the Royal Aeronautical Society and an associate fellow of the American Institute of Aeronautics and Astronautics. She is also on the George W. Bush Women’s Initiative Policy Advisory Council, the board of directors for the Kansas State University Foundation, the board of directors for Deere & Company and the board of directors for FIRST®, a leading youth-serving nonprofit advancing STEM education.

Caret is a second-generation Boeing employee who started working for the company in 1988. Prior to her current position she was president of the company’s Global Services & Support organization, BDS chief financial officer, vice president and general manager of Vertical Lift, vice president of H-47 Programs, and general manager of Global Transport & Executive Systems.

Caret holds a Bachelor of Science degree in Business Administration from Kansas State University and a Master of Business Administration degree from Wichita State University. She also earned certifications from Harvard University in the Program for Leadership Development and the International Security Defense Program, and completed the Integral Leadership Program at the University of Notre Dame.

Mr. Bob Cochran  
Director of External Relations, Ronald Reagan Institute

Mr. Cochran serves as the Director of External Relations for the Ronald Reagan Institute, the Washington, DC office of the Ronald Reagan Presidential Foundation and Institute. His focus is to cultivate financial support for the Ronald Reagan Institute and assist with outreach efforts to government, business and the foundation community in Washington, DC and throughout the United States.

As co-founder of the Reagan National Defense Forum (RNDF), Mr. Cochran serves as a member of the RNDF Executive Committee and was instrumental in organizing the annual inaugural event in November, 2013. Additionally, Mr. Cochran is a member of the Executive Committee for the Reagan Institute Summit on Education (RISE), which is a bi-partisan gathering of education leaders to elevate and contribute to the ongoing national conversation about education. An annual event, RISE brings together leaders from diverse sectors of society to empower influencers on and off Capitol Hill to take responsibility for the education of our citizenry.

Prior to his appointment at the Reagan Presidential Foundation and Institute, Mr. Cochran spent over thirty years working in government and the private sector including Senior Partner at the McKeon Group, Chief Operating Officer for Porter Gordon Silver, and served for 20-years as chief of staff to Chairman Buck McKeon.

Mr. Elbridge Colby  
Co-Founder and Principal, The Marathon Initiative; Former U.S. DASD for Strategy and Force Development


From 2017-2018, Mr. Colby served as the Deputy Assistant Secretary of Defense for Strategy and Force Development. In that role, he served as the lead official in the development and rollout of the 2018 National Defense Strategy. He also served as the primary Defense Department representative in the development of the 2017 National Security Strategy.

Mr. Colby’s work has appeared in outlets such as *Foreign Affairs, The Wall Street Journal, The Washington Post,* and *The New York Times.* He is a recipient of the Distinguished and Exceptional Public Service Awards from the Department of Defense and of the Superior and Meritorious Honor Awards from the Department of State. A member of the Council on Foreign Relations and the International Institute of Strategic Studies, Mr. Colby is a graduate of Harvard College and Yale Law School.
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Representative Jim Cooper
U.S. House of Representatives, Tennessee, 5th District

Jim Cooper is the Congressman for Tennessee’s fifth district containing Nashville and neighboring counties. Congressman Cooper has served in Congress for more than three decades, attaining posts on a record four committees – the Committee on the Budget, the Committee on Oversight and Reform, the Intelligence Committee, and Armed Services, where he serves as Chairman of the Strategic Forces Subcommittee, which is tasked with overseeing the country’s nuclear, space, and missile defense programs.

In this capacity, Congressman Cooper – along with Congressman Mike Rogers of Alabama – wrote the language for the FY2020 National Defense Authorization Act that established the Space Force as a separate branch of the military.

Representative Jason Crow
U.S. House of Representatives, Colorado, 6th District

A former Army Ranger and lawyer, Congressman Jason Crow represents Colorado’s Sixth Congressional District, encompassing Aurora and parts of Adams and Douglas Counties. Congressman Crow worked his way through college before enlisting in the Army and serving our country in Iraq and Afghanistan.

Upon returning home, Congressman Crow struggled to get his veterans benefits so he went to work helping veterans across Colorado. As an attorney, Congressman Crow was named Denver’s Pro-bono Lawyer of the Year for work helping service members transition from military to civilian life. A proven reformer, Congressman Crow is working to strengthen our democracy and fight the influence of money in politics through ethics and campaign finance reform. The House passed his first bill, the End Dark Money Act, which would close a loophole that allows mega-donors to hide their political contributions, in HR 1: For the People Act. Beyond increasing government transparency, Congressman Crow is focused on preventing gun violence, protecting DREAMers and passing comprehensive immigration reform, and combating the effects of climate change.

Senator Tammy Duckworth
U.S. Senate, Illinois

Senator Tammy Duckworth is an Iraq War Veteran, Purple Heart recipient and former Assistant Secretary of the U.S. Department of Veterans Affairs who was among the first handful of Army women to fly combat missions during Operation Iraqi Freedom. Senator Duckworth served in the Reserve Forces for 23 years before retiring at the rank of Lieutenant Colonel in 2014. She was elected to the U.S. Senate in 2016 after representing Illinois’s Eighth Congressional District in the U.S. House of Representatives for two terms.

In 2004, Senator Duckworth was deployed to Iraq as a Blackhawk helicopter pilot for the Illinois Army National Guard. On November 12, 2004, her helicopter was hit by an RPG and she lost her legs and partial use of her right arm. Senator Duckworth spent the next year recovering at Walter Reed Army Medical Center, where she quickly became an advocate for her fellow Soldiers. After she recovered, she became Director of the Illinois Department of Veterans’ Affairs, where she helped create a tax credit for employers that hire Veterans, established a first-in-the-nation 24/7 Veterans crisis hotline and developed innovative programs to improve Veterans’ access to housing and health care.

In 2009, President Obama appointed Senator Duckworth as an Assistant Secretary of Veterans Affairs, where she coordinated a joint initiative with the U.S. Department of Housing and Urban Development to help end Veteran homelessness, worked to address the unique challenges faced by female as well as Native American Veterans and created the Office of Online Communications to improve the VA’s accessibility, especially among young Veterans.

In the U.S. House, Senator Duckworth served on the Armed Services Committee and was an advocate for working families and job creation, introducing bills like her bipartisan Friendly Airports for Mothers (FAM) Act to ensure new mothers have access to safe, clean and accessible lactation rooms when traveling through airports, which is now law. She helped lead passage of the bipartisan Clay Hunt SAV Act, which enhanced efforts to track and reduce Veteran suicides. She also passed the Troop Talent Act to help returning Veterans find jobs in the private sector and worked to cut waste and fraud at the Pentagon and throughout government, including passing a common-sense provision that was projected to save taxpayers $4 billion by reducing redundancy in military uniforms.
“Peace is not the absence of conflict, but the ability to cope with conflict by peaceful means.”

— Ronald Reagan

Palantir’s users have a no-fail mission. Their ability to detect and deter challenges is critical for delivering action ahead of disruption and can make the difference between war and peace.
She co-founded the Senate’s first-ever Environmental Justice Caucus and also continues her lifelong mission of supporting, protecting and keeping the promises we’ve made to our Veterans as well as ensuring that we stand fully behind the troops our nation sends into danger overseas.

Senator Joni Ernst  
U.S. Senate, Iowa  
A native of Red Oak, Senator Joni Ernst has dedicated her life to her state and country, having served in the military for over 23 years, and now serving in the United States Senate.  
In November 2014—after her service in the Army Reserves and the Iowa National Guard, and then in state government—Senator Ernst was elected as the first woman to serve in federal elected office from the State of Iowa and also became the first female combat veteran elected to serve in the United States Senate.  
In Washington, Senator Ernst serves on four Senate committees of major importance to Iowans: Armed Services; Agriculture, Nutrition and Forestry; Environment and Public Works; and Small Business and Entrepreneurship.  
As a mother, soldier and independent voice, Senator Ernst is committed to bringing Iowa values to Washington, D.C. and to always fight on behalf of families and communities in our state.

The Honorable Mark T. Esper  
Former U.S. Secretary of Defense  
Dr. Mark T. Esper became the 27th Secretary of Defense in July 2019 when he was confirmed 90-8 by the U.S. Senate. As Defense Secretary, Dr. Esper was responsible for ensuring the United States’ national security, protecting the American people at home and abroad, and advancing the country’s interests globally. In this capacity, he led one of the largest, most complex organizations in the world given its nearly 3 million service members and defense civilians and $740 billion annual budget. Dr. Esper’s scope of responsibilities ranged from organizing, manning, training and equipping the joint force, to the research and development of future weapons, concepts, and equipment; and from defense trade, diplomacy, and cybersecurity, to healthcare, housing, and schools.  
Prior to becoming Defense Secretary, Dr. Esper served as the 23d Secretary of the Army, where he was responsible for over 1.5 million active, Guard, and reserve Soldiers and Army civilians, a budget of $180 billion annually, and all aspects of leading the world’s most capable ground combat force.  
Dr. Esper graduated from West Point with distinction in 1986. During 10 years on active duty as an Infantry Officer, he served in the Gulf War and in Europe before retiring in 2007. Dr. Esper later served in senior positions with the Senate Foreign Relations Committee, Senate Government Affairs Committee, and House Armed Services Committee. He became the Deputy Assistant Secretary of Defense for Negotiations Policy in 2002, and later served as National Security Advisor to the Senate Majority Leader in 2004.  
Dr. Esper was the COO and EVP of Defense and International Affairs at Aerospace Industries Association beginning in 2006. From 2008 to 2010, he served concurrently as the EVP for the U.S. Chamber of Commerce’s Global Intellectual Property Center and as Vice President for Europe and Eurasian Affairs. He was a senior executive at the Raytheon Company from 2010 to 2017.  
Esper holds a B.S. degree from the U.S. Military Academy, an MPA degree from the Harvard Kennedy School of Government, and a Ph.D. in Public Policy from The George Washington University. He is a two-time recipient of the DOD Medal for Distinguished Public Service, and received numerous awards during his military career, including the Bronze Star, Legion of Merit, and the Combat Infantryman’s Badge.  
Dr. Esper is a member of the Council on Foreign Relations and the Veterans of Foreign Wars. He is also the first John S. McCain Distinguished Fellow at the McCain Institute, where he also serves on the Board; the Distinguished Chair of the Modern War Institute at West Point; a Board Member of the Atlantic Council; and a member of the Council on Foreign Relations.

Ms. Kristin Fisher  
Space and Defense Correspondent, CNN  
Ms. Fisher joined CNN in July 2021 as the network’s Space and Defense Correspondent.
ULA is bringing the proven heritage of its Atlas and Delta rockets to the Vulcan rocket. Purpose built for national security, Vulcan will provide reliable launch capabilities for a shifting landscape in space.
As the daughter of two NASA astronauts, Ms. Fisher grew up in the space industry and spent the last five years covering the Trump and Biden Administration’s space policies as a White House Correspondent for FOX News. During that time, she also covered two presidential impeachment trials, the 2020 presidential campaign, and two administration’s efforts to contain the coronavirus pandemic.

Prior to joining the network in 2015, Ms. Fisher spent nearly a decade working her way up through local TV news markets in Grand Junction, Colorado, Little Rock, Arkansas, and Washington, D.C., where she won an Emmy Award as a one-man-band reporter for the city’s CBS affiliate. Using her skills behind the camera, Ms. Fisher founded Field Mouse Films in 2014, which specialized in making documentary-style films for corporate clients including Uber and Starwood Hotels & Resorts.

Ms. Fisher earned her Bachelor of Science degree in Journalism from Boston University. She currently lives in Washington, D.C. with her husband and their three year old daughter.

The Honorable Michèle Flournoy
Co-Founder & Managing Partner, WestExec Advisors; Former U.S. Under Secretary of Defense for Policy

Ms. Flournoy is Co-Founder and Managing Partner of WestExec Advisors, and a Co-Founder, former Chief Executive Officer, and now Chair of the Center for a New American Security (CNAS). Ms. Flournoy served as the Under Secretary of Defense for Policy from February 2009 to February 2012. She was the principal advisor to the Secretary of Defense in the formulation of national security and defense policy, oversight of military plans and operations, and in National Security Council deliberations. In January 2007, Ms. Flournoy co-founded CNAS, a bipartisan think tank dedicated to developing strong, pragmatic and principled national security policies. She served as CNAS’ President until 2009, and returned as CEO in 2014. In 2017, she co-founded WestExec Advisors, a strategic advisory firm.

Ms. Flournoy serves on the boards of CNAS, Booz Allen Hamilton, Amida Technology Solutions, The Mission Continues, and CARE. She serves on the advisory boards of The Leadership Council for Women in National Security, Sesame Workshop, Intel, and PIMCO. She is a Senior Fellow at Harvard’s Belfer Center for Science and International Affair, a current member of the Council on Foreign Relations and the Aspen Strategy Group, and a former member of the President's Intelligence Advisory Board, the CIA Director's External Advisory Board, and the Defense Policy Board.

Ms. Flournoy earned a bachelor’s degree in social studies from Harvard University and a master's degree in international relations from Balliol College, Oxford University, where she was a Newton-Tatum scholar.

Representative Mike Gallagher
U.S. House of Representatives, Wisconsin, 8th District

Congressman Gallagher is a 7th generation Wisconsin native and represents Wisconsin’s 8th District in the U.S. House of Representatives. He joined the United States Marine Corps the day he graduated from college and served for seven years on active duty as a Counterintelligence/Human Intelligence Officer and Regional Affairs Officer for the Middle East/North Africa, where he deployed twice to Al Anbar Province, Iraq as a commander of intelligence teams.

Congressman Gallagher currently serves on the House Armed Services Committee as the Ranking Member of the Military Personnel subcommittee, the Transportation and Infrastructure Committee, and as co-chair of the Cyberspace Solarium Commission.

Admiral Michael M. Gilday
Chief of Naval Operations, U.S. Navy

Admiral Gilday is the son of a Navy Sailor. A surface warfare officer, he is a native of Lowell, Massachusetts and a graduate of the U.S. Naval Academy. He holds master's degrees from the Harvard Kennedy School and the National War College.

He commanded destroyers U.S.S. Higgins (DDG 76) and USS Benfold (DDG 65) and subsequently commanded Destroyer Squadron 7. As a flag officer, he served as commander, Carrier Strike Group 8, embarked aboard USS Dwight D. Eisenhower (CVN 69), and as commander, U.S. Fleet Cyber Command and U.S. 10th Fleet. His staff assignments include the Bureau of Naval Personnel, staff of the Chief of Naval Operations, and staff of the Vice Chief of Naval Operations. Joint assignments include executive assistant to the Chairman of the Joint Chiefs of Staff and naval aide to the President.

As a flag officer, he served in joint positions as director of operations for NATO’s Joint Force Command Lisbon; as chief of
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staff for Naval Striking and Support Forces NATO; director of operations, J3, for U.S. Cyber Command; and as director of operations, J3, for the Joint Staff. He recently served as director, Joint Staff.

He is the recipient of the Defense Distinguished Service Medal, Distinguished Service Medal, Defense Superior Service Medal (four awards), Legion of Merit (three awards), Bronze Star, Navy and Marine Corps Commendation Medal with Combat “V,” and the Combat Action Ribbon.

Admiral Gilday began serving as the 32nd Chief of Naval Operations August 22, 2019.

Ms. Kathy Gilsinan
Author and Contributing Writer, The Atlantic

Kathy Gilsinan spent half a decade as a senior editor and writer at The Atlantic, focused on foreign policy and national security. Beginning in 2014, she helped guide the site's coverage of counterterrorism, great-power competition, nuclear diplomacy with Iran and North Korea, and the many ins and outs of Donald Trump's foreign policy. Prior to joining the magazine, she researched terrorism and Afghanistan policy while completing a graduate degree at Stanford, and worked at Pajhwok Afghan News in Kabul as an editor in the English-language service of what was then Afghanistan's largest Afghan-run news wire. She has just completed a book on the ordinary Americans who battled the Covid pandemic, and she now covers her native Midwest for several publications.

Chaplain David A. Godley II
Chaplain (First Lieutenant), U.S. Air Force

Chap. (1Lt.) David A. Godley, II serves as Chaplain, 61st Air Base Group, Los Angeles Air Force Base, California. He is responsible for ministering to five squadrons and six staff agencies, totaling over 850 personnel and their families with $1.3 billion in physical plant assets and manages the annual execution of a $60 million budget. The 61st Air Base Group provides medical, civil engineering, communications, chaplain, security, logistics, personnel, readiness, and quality-of-life services to the Space and Missile Systems Center and many other Department of Defense units in the Los Angeles basin.

Chaplain Godley received his direct commission in March 2020, subsequently graduated from Officer Training School in May 2020 and is currently endorsed by American Baptist Home Mission Society (ABC-USA). He received his Master of Divinity degree from Liberty Baptist Theological Seminary in September 2015. He originally enlisted in the Air Force in September of 1997. His various enlisted assignments include Luke AFB Arizona, Kirtland AFB New Mexico, Osan AB Republic of Korea, Joint Base Charleston South Carolina, and Joint Base McGuire-Dix-Lakehurst New Jersey. His maintenance experience includes the F-16, MH-53J, C-130, A-10 and C-17A airframes. He has deployed in support of Operations Iraqi Freedom and Enduring Freedom. Prior to his current position, First Lieutenant Godley was the Maintenance Operations Center Superintendent, 305th Maintenance Group, Joint Base McGuire-Dix-Lakehurst, NJ.

Mr. Joe Gould
Congress Reporter, Defense News

Mr. Gould is an award-winning reporter for Defense News, where he covers the defense industry and Capitol Hill. A graduate of Columbia University's Graduate School of Journalism (2007) and Brooklyn College (1997), Mr. Gould has worked in journalism for 25 years at a variety of publications, including Army Times and The New York Daily News. His work has appeared in The New York Post, Chicago Tribune, Miami Herald, Seattle Post-Intelligencer, Men's Fitness, Saveur and The New York Times.

This year, Mr. Gould took home an award from the Society of Professional Journalists for his article, “A fake story about the secretary of defense stole my real byline.” Last year, his story “Congress has secretly blocked US arms sales to Turkey for nearly two years” was an Aerospace Media Award finalist.

Ms. Jennifer Griffin
National Security Correspondent, FOX News Channel

Ms. Griffin currently serves as a national security correspondent for FOX News Channel (FNC) and is based out of the Washington, D.C. bureau. She joined the network in October 1999 as a Jerusalem-based correspondent.

Most recently, Ms. Griffin has covered the nation’s most pressing issues, including the rising tensions
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between the United States and North Korea. In addition, Ms. Griffin has closely followed the ongoing battle with the Islamic State. In April, she reported on the “Mother of all Bombs,” the largest non-nuclear bomb dropped on Afghanistan by the United States. Ms. Griffin has also covered former Secretary of State Hillary Clinton's 2016 presidential campaign.

Throughout her career, Ms. Griffin has secured major interviews with government officials, including former Defense Secretary Leon Panetta in Baghdad, Iraq on the day the Iraq War ended, as well as an exclusive interview with General David Petraeus in Kabul, Afghanistan in 2010 when he took over as the top U.S. commander in Afghanistan.

Since 2007, Ms. Griffin has reported daily from the Pentagon where she questions senior military leaders, travels to war zones and reports on all aspects of the military, including the current wars against ISIS and Al Qaeda. She has covered major news stories extensively including the attack on the U.S. Consulate in Benghazi, Libya on September 11, 2012 and the killing of Osama bin Laden in 2011.

**Mr. Bill Hemmer**  
Co-Anchor, *America's Newsroom*, FOX News Channel

Mr. Hemmer is co-anchor of *FOX News Channel's* (FNC) *America's Newsroom* (weekdays 9-11AM/ET) with Dana Perino. Hemmer joined the network in 2005 and is based in New York.

As one of the network’s top breaking news anchors, Mr. Hemmer has provided extensive live coverage of nearly every major news story throughout his 15+ years at FNC.

Most recently, Mr. Hemmer contributed to FNC’s Democracy 2021 and 2020 election coverage, breaking down the results on the eponymous “Bill-board.” Fox’s Election Night in 2020 garnered the highest ratings for election night coverage in cable news history with 14.1 million total viewers.

Mr. Hemmer has traveled extensively overseas including FNC’s live broadcast coverage of the U.S. summit with North Korea in Hanoi, Vietnam as well as Helsinki, Finland during President Donald Trump’s meeting with Russian President Vladimir Putin.

Prior to joining FNC, Mr. Hemmer worked as an anchor and correspondent at CNN. Mr. Hemmer began his career as a sports anchor for WCPO-TV (CBS 9) in Cincinnati, Ohio, at one point, traveling around the world for nearly a year, filing reports for his hometown TV station and newspaper.

He earned his degree in Broadcast Journalism from Miami University in Oxford, Ohio.

**Ms. Catherine Herridge**  
Senior Investigative Correspondent, CBS News

Ms. Herridge is an award-winning senior investigative correspondent for *CBS News* covering national security and intelligence. She joined *CBS News* in November 2019.

Ms. Herridge has reported on some of the most impactful national and international security stories of our time, including the 9/11 terrorist attacks from New York City, the military trials for the alleged suspects at Guantanamo Bay, special counsel Robert Mueller’s Russia report and the House impeachment proceedings. In May 2019, Ms. Herridge interviewed President Trump after the Mueller report was released. Ms. Herridge has also reported from Afghanistan, Iraq, Qatar, Israel, Northern Ireland, Russia, as well as the former Yugoslavia.


In 2019, the Congressional Medal of Honor Society awarded Ms. Herridge with their annual Tex McCracy Award for excellence in journalism. Ms. Herridge comes from a military family and lives in Washington, D.C. with her husband, a West Point graduate, and their two boys.

**Mr. John Heubusch**  
Executive Director, Ronald Reagan Presidential Foundation and Institute

Mr. Heubusch is the Executive Director of The Ronald Reagan Presidential Foundation & Institute, the nonprofit organization that operates the Reagan Library and the Reagan Institute in Washington, D.C., both charged with preserving and promoting our 40th President’s vision, values and legacy. Prior to his role as
Executive Director, Mr. Heubusch served as the COO of Avalon Capital, a wholly owned private investment company with over $1.5 billion in assets. In that role, he also served as the President of the Waitt Family Foundation. Before joining Avalon, Mr. Heubusch was the Chief Administrative Officer of Gateway, Inc., the Fortune 500 computer icon.

Previous to his work in the tech sector, Mr. Heubusch was the Executive Director of the National Republican Senatorial Committee (NRSC) during the 1995-1996 election cycle which led to an expansion of the Republican Senate Majority to 55 seats. Prior to his appointment to the NRSC, he served Elizabeth Dole as the Vice President of Communications for the American Red Cross, as well as her Chief of Staff when she was Secretary of Labor from 1989 to 1991. Mr. Heubusch began his career during the Reagan Administration working on Capitol Hill from 1981 to 1989. He was Chief of Staff for Representative Denny Smith (R-OR) and an Associate Staff member of the House Budget Committee. An author, his best-selling novels are The Shroud Conspiracy and its sequel, The Second Coming.

Ms. Marillyn A. Hewson
Former Chairman, President and CEO, Lockheed Martin Corporation

Marillyn A. Hewson is former Chairman, President and Chief Executive Officer of Lockheed Martin Corporation. She was appointed President and Chief Executive Officer in January 2013 and was named Chairman of the Board in January 2014, serving in these positions until June 2020. She served as Executive Chairman of the Board until March 1, 2021.

Ms. Hewson joined Lockheed Martin more than 35 years ago as an industrial engineer. During her career, she has held leadership positions across the corporation, including president and chief operating officer and executive vice president of Lockheed Martin's Electronic Systems business area; president of Lockheed Martin Systems Integration; executive vice president of Global Sustainment for Lockheed Martin Aeronautics; president and general manager of Kelly Aviation Center, L.P.; senior vice president of Corporate Shared Services; vice president of Global Supply Chain Management; and vice president of Corporate Internal Audit.

Ms. Hewson currently serves on the board of directors of Johnson & Johnson and Chevron, and the board of governors of the USO. She is a member of The University of Alabama's President's Cabinet and the Board of Visitors of the Culverhouse College of Business. In addition, she is a fellow of the Royal Aeronautical Society and an associate fellow of the American Institute of Aeronautics and Astronautics. Ms. Hewson has also served on several U.S. government advisory bodies, public company boards, and charitable organization boards.

In 2019, TIME magazine identified Ms. Hewson as one of the “100 Most Influential People in the World,” and FORTUNE magazine ranked her No. 1 on its list of “50 Most Powerful Women in Business” for the second year in a row. In 2018, she was named the “CEO of the Year” by Chief Executive magazine, a Top 10 “Businessperson of the Year” by FORTUNE magazine, and one of the “World’s 100 Most Powerful Women” by Forbes.

Representative Chrissy Houlahan
U.S. House of Representatives, Pennsylvania, 6th District

Congresswoman Houlahan is an Air Force veteran, engineer, entrepreneur, and educator who is continuing her career as service as the first woman ever to represent Pennsylvania’s 6th District in Congress.

Congresswoman Houlahan is the daughter and granddaughter of Holocaust survivors who came to America with nothing. She grew up in a military family; her parents met when her father and grandfather flew P3s in the same Navy squadron. She earned her engineering degree from Stanford with an ROTC scholarship that launched her service in the U.S. Air Force and Air Force Reserves, and later earned her M.S. in Technology and Policy from MIT.

Congresswoman Houlahan has helped lead several thriving Southeastern Pennsylvania companies including AND1, a basketball apparel company headquartered in Paoli, and B Lab, the organization that launched the B Corporation movement. She went on to serve in Teach for America as a chemistry teacher at Simon Gratz High School in North Philadelphia, and then led and scaled a non-profit helping thousands of underserved students all across America build their literacy skills.

These experiences helped shape her political vision of a great nation united by common values that leaves no one behind. She is committed to fighting for access to quality, affordable healthcare, common sense gun safety, government accountability and transparency, and working to build a strong, stable economy with good jobs and good benefits for everyone.

Congresswoman Houlahan is a leader driven by a spirit of service. She’s a mom, a longtime resident of Southeastern Pennsylvania, and a congressional representative serving in Washington to solve real problems for the people and communities of Pennsylvania.
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McKinsey & Company
Mr. David Ignatius
Foreign Affairs Columnist, The Washington Post

David Ignatius was born in May 1950 in Cambridge, Massachusetts. He earned a BA Magna Cum Laude in Social Studies at Harvard College. He also holds an Economics diploma from King's College at Cambridge University in the U.K.

Since 2003, he is the author of a twice-weekly, globally distributed column on global politics, economics and international affairs. From 2000-2003, he served as the executive editor of The International Herald Tribune. From 1993-1999 he was the assistant managing editor for business news at The Washington Post. From 1990-1992 as foreign editor, 1986-1990 as editor of the Outlook section. From 1976-1985, he was a reporter for The Wall Street Journal; from 1980-1983 as Middle East correspondent; and, from 1984-1985 he served as chief diplomatic correspondent. He is the author of numerous publications in Foreign Affairs, The New York Times Magazine, Atlantic Monthly and others. His coverage of the murder of Saudi journalist Jamal Khashoggi won him the 2018 George Polk Special Award and he was a member of the finalist team for the 2018 Pulitzer Prize for Public Service. He has authored ten novels, including “Body of Lies,” “The Director,” “The Quantum Spy,” and “The Paladin.” He is a fellow of the Harvard Kennedy School’s Belfer Center and has taught as an adjunct lecturer there.

Dr. Alexander C. Karp
Co-Founder and CEO, Palantir Technologies

Dr. Alexander C. Karp is co-founder and chief executive officer of Palantir Technologies Inc. He attended Haverford College (B.A., 1989), Stanford Law School (J.D., 1992), and Johann Wolfgang Goethe University in Frankfurt, Germany (Ph.D., 2002). Dr. Karp is an avid practitioner of Chen-style tai chi and cross-country skiing.

The Honorable Frank Kendall
U.S. Secretary, U.S. Air Force

Frank Kendall is the 26th Secretary of the Air Force responsible for organizing, training, and equipping the U.S. Air and Space Forces. In this capacity, he directs the Department of the Air Force's annual budget exceeding $168 billion, provides Air and Space forces to combatant commanders for global military operations, and is accountable for the welfare of nearly 700,000 active duty, Guard, Reserve, and civilian Airmen and Guardians and their families.

Mr. Kendall has more than 50 years of experience in engineering, management, defense acquisition, and national security affairs across private industry, government, and the military. He was a consultant to defense industry firms, non-profit research organizations, and the Department of Defense in the areas of strategic planning, engineering management, and technology assessment. Additionally, he is an attorney and was active in the field of human rights, working primarily on a pro bono basis.

Earlier in his career, Mr. Kendall was Vice President of Engineering for Raytheon Company, providing management and direction to the engineering functions throughout the company and for internal research and development. He also served as a Managing Partner at Renaissance Strategic Advisors, a Virginia-based aerospace and defense sector consulting firm.

Within government, Mr. Kendall held numerous posts including Under Secretary of Defense for Acquisition, Technology and Logistics as well as Deputy Director of Defense Research and Engineering for Tactical Warfare Programs in the Office of the Secretary of Defense. He is a former member of the Army Science Board and the Defense Intelligence Agency Science and Technology Advisory Board, and was a consultant to the Defense Science Board.

Mr. Kendall is a graduate of the U.S. Military Academy at West Point. He served 11 years as an active duty Army officer, including assignments in Germany, teaching Engineering at West Point, and in research and development positions.

Mr. Chris E. Kubasik
Vice Chair and CEO, L3Harris Technologies

Mr. Kubasik is Vice Chair and Chief Executive Officer of L3Harris Technologies. L3Harris is a global aerospace and defense (A&D) technology innovator, delivering end-to-end solutions that meet customers mission critical needs. The company has approximately $18 billion in annual revenue and 47,000 employees, with customers in more than 100 countries. Mr. Kubasik was appointed Chief Executive Officer in June 2021. Immediately prior, he served as Vice Chair, President and Chief Operating Officer – roles he assumed upon the merger of L3 Technologies, Inc. and Harris Corporation in June 2019.
Mr. Kubasik has more than 30 years of experience in the A&D industry, having joined L3 Technologies, Inc. as President and Chief Operating Officer in 2015. He was elected Chair of the board in May 2018 after having been named Chief Executive Officer and elected to the company's board of directors in January 2018.

Earlier, Mr. Kubasik was President and Chief Executive Officer of the Seabury Advisory Group LLC, a leading aviation and A&D professional services firm. In 2010, he was appointed President and Chief Operating Officer of Lockheed Martin Corporation, where he also held several senior executive and finance roles. Before joining Lockheed Martin, he enjoyed a successful career at Ernst & Young, where he was named partner in 1996.

Mr. Kubasik is a member of the Air Force Association (AFA), the National Defense Industrial Association (NDIA), the Navy League of the United States, and the Association of the United States Army (AUSA). He is also Vice President of the Board of Governors of The Wings Club Foundation, Inc.

Mr. Kubasik received his bachelor's degree from the University of Maryland’s Smith School of Business. He also completed the Systems Acquisition management Program at the Defense Acquisition University at Fort Belvoir and received an Executive Engineering Certificate from Carnegie Mellon University.

**Mr. Mark J. Lindquist**  
Former Staff Sergeant in the U.S. Air Force

Mark J. Lindquist is a former Staff Sergeant in the United States Air Force, Afghanistan War Veteran, motivational speaker, and small business owner. He has appeared on ABC’s *LOST*, CBS’ *Hawaii Five-O*, the Universal Studios movie “Battleship” and has performed for Monday Night Football.

**Mr. Joe Lonsdale**  
Board Member, Ronald Reagan Presidential Foundation and Institute; Co-Founder and Managing Partner, 8VC

Joe Lonsdale is the managing partner at 8VC, a US-based venture capital firm that manages several billion dollars in committed capital. He was an early institutional investor in many notable companies including Oculus (acq.Facebook), Guardant Health (NASDAQ: GH), Oscar (NYSE: OSCR), Illumio, Anduril, Wish (NASDAQ: WISH), JoyTunes, Blend, Flexport, Joby Aviation, Orca Bio, Qualia, Synthego, RelateIQ (acq.Salesforce), and many others. Mr. Lonsdale has been on the Forbes 100 Midas List since 2016 and was the youngest member included in 2016 and 2017.

Before focusing on institutional investing, Mr. Lonsdale co-founded Palantir (NASDAQ: PLTR) a global software company known for its work in defense and other industries, as well as for providing the platform to run the COVID-19 common operating picture for key decision makers in over 35 countries. After Palantir, he founded and remains as Chairman of both Addepar, which has over $2.5 trillion managed on its wealth management technology platform, and OpenGov, which provides software for over 2,000 municipalities and state agencies. More recently, he is also a co-founder of Affinity, Epirus, Esper, Swiftscale Bio, Resilience Bio, and other mission-driven technology companies, which he continues to create with his team out of the 8VC Build program. Mr. Lonsdale began his career as an early executive at Clarium Capital, which he helped grow into a large global macro hedge fund.

**General James C. McConville**  
Chief of Staff, U.S. Army

General James C. McConville assumed duties as the 40th Chief of Staff of the U.S. Army on August 9, 2019, after most recently serving as the 36th Vice Chief of Staff of the U.S. Army.

He is a native of Quincy, Massachusetts and graduate of the United States Military Academy at West Point, New York. He holds a Master's of Science in Aerospace Engineering from the Georgia Institute of Technology and was a National Security Fellow at Harvard University in 2002.

General McConville’s command assignments include the Commanding General of the 101st Airborne Division (Air Assault) where he also served as the Commanding General, Combined Joint Task Force-101, OPERATION ENDURING FREEDOM, Afghanistan; Deputy Commanding General (Support) of the 101st Airborne Division (Air Assault) where he also served as the Deputy Commanding General (Support) of Combined Joint Task Force-101, OPERATION ENDURING FREEDOM, Afghanistan; Commander of 4th Brigade, 1st Cavalry Division, OPERATION IRAQI FREEDOM, Iraq; Commander of 2nd Squadron, 17th Calvary Regiment 101st Airborne Division (Air Assault); and Commander of C Troop, 2nd Squadron, 9th Cavalry Regiment, 7th Infantry Division (Light).

His key staff assignments include the U.S. Army Deputy Chief of Staff, G-1; Chief of Legislative Liaison; Executive Officer to the
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Mr. David McCormick  
CEO, Bridgewater Associates; Former U.S. Under Secretary of the Treasury for International Affairs  

David McCormick is the CEO of Bridgewater Associates. Prior to Bridgewater, he was the US Treasury Under Secretary for International Affairs in the George W. Bush Administration during the global financial crisis, and also had senior roles on the National Security Council and in the Department of Commerce.

Previously, Mr. McCormick served as CEO and then President of two publicly-traded software companies, and before that was a consultant at McKinsey & Company. He is a graduate of the United States Military Academy, a veteran of the First Gulf War, and has a Ph.D. from Princeton's School of Public and International Affairs.

Senator Jerry Moran  
U.S. Senate, Kansas  

Senator Jerry Moran has served Kansans in the United States Senate since 2011. He previously served seven terms in the United States House of Representatives. Throughout his tenure in the Senate, he has championed policies that increase the readiness of our nation's Armed Forces and improve the care and treatment of our veterans.

He has served on the Veterans' Affairs Committee during the entirety of his time in Congress, first in the House and now as the Ranking Member of the Senate Veterans’ Affairs Committee, where he continues to make certain our nation’s heroes receive the care they deserve. As a member of the Senate Defense Appropriations Subcommittee, he allocates funding for the Department of Defense to increase the capabilities of our Armed Forces. Senator Moran has been a strong proponent of supporting defense research and development programs to modernize our military and ensure the United States is prepared for any conflict, whether that be in air, on land, at sea, or in space.

Senator Moran serves as the lead Republican on the Senate Appropriations Subcommittee on Commerce, Justice, Science, and Related Agencies, which allows him to lead funding and oversight decisions that impact a host of agencies, including NASA, NOAA and NSF. Through his leadership, Senator Moran is dedicated to making certain NASA has the support and resources it needs to effectively and efficiently complete its mission. Senator Moran also advocates for priorities that advance the effectiveness of our nation’s scientists and medical researchers, and the competitiveness of our country and the economy. As the ranking member on the Commerce Subcommittee on Manufacturing, Trade, and Consumer Protection, Senator Moran continues his strong advocacy for modernizing government technology and strengthening consumer protections.

General Paul M. Nakasone  
Commander, U.S. Cyber Command; Director, National Security Agency; Chief, Central Security Service  

General Paul M. Nakasone assumed his present duties as Commander, U.S. Cyber Command and Director, National Security Agency/Chief, Central Security Service in May 2018. He previously commanded U.S. Army Cyber Command from October 2016 - April 2018. A native of White Bear Lake, Minnesota, General Nakasone is a graduate of Saint John's University in Collegeville, Minnesota, where he received his commission through the Reserve Officers' Training Corps.

General Nakasone has held command and staff positions across all levels of the Army with assignments in the United States, the Republic of Korea, Iraq, and Afghanistan. General Nakasone commanded the Cyber National Mission Force at U.S. Cyber Command. He has also commanded a company, battalion, and brigade, and served as the senior intelligence officer at the battalion, division and corps levels. General Nakasone has served in Joint and Army assignments in the United States, the Republic of Korea, Iraq, and Afghanistan. His most recent overseas posting was as the Director of Intelligence, J2, International Security Assistance Force Joint Command in Kabul, Afghanistan. General Nakasone has also served on two occasions as a staff officer on the Joint Chiefs of Staff. General Nakasone is a graduate of the U.S. Army War College, the Command and General
Staff College, and Defense Intelligence College. He holds graduate degrees from the U.S. Army War College, the National Defense Intelligence College, and the University of Southern California.

**Ms. Morgan Ortagus**  
Principal, Rubicon Founders; Former Spokesperson, U.S. Department of State

Ms. Ortagus is a seasoned business executive, distinguished public policy and communications professional, and an active U.S. Naval Reserve Officer. From 2019 to 2021 she served at the Department of State as the Spokesperson for the United States of America. In February 2021, Ms. Ortagus joined Adam Boehler in starting Rubicon Founders, a leading healthcare investment firm.

A veteran of both the Obama and Bush Administrations, Ms. Ortagus was sworn in as U.S. State Department Spokesperson on April 3, 2019 for her third tour of duty in the executive branch. During this time, she worked closely with the White House on the historic Abraham Accords that brought peace deals between Israel and UAE, Bahrain, and Sudan. As Spokesperson, she developed strategic communications plans for every area of U.S. foreign policy. Traveling with Secretary of State Michael Pompeo to more than 50 nations, she coordinated messaging campaigns and responses to sensitive and high-profile foreign policy actions, from hostage negotiations to the U.S. campaign against Huawei's 5G expansion in the West. She led U.S. government efforts to push back against sophisticated Chinese, Russian, and Iranian disinformation campaigns, and was instrumental in the United States’ determination of the Chinese government’s genocide against the Uyghurs.

In the private sector, Ms. Ortagus founded Ernst & Young’s Geostrategic Business Group and was a Global Relationship Manager at Standard Chartered Bank in the Public Sector Group covering clients in Africa, Asia, and the Middle East. She pioneered a new political risk analysis suite for Ernst & Young’s largest corporate clients. Ms. Ortagus was also the co-founder and Managing Director of GO Advisors, a National Co-Chair of Maverick PAC, and a national security contributor at *Fox News*.

Ms. Ortagus began her government service as a public affairs officer at the U.S. Agency for International Development (USAID), where in 2007 she spent several months in Baghdad, Iraq. From 2008-2010, she was an intelligence analyst at the U.S. Treasury in the Office of Intelligence and Analysis. In 2010, she was assigned to Riyadh, Saudi Arabia, as the Deputy U.S. Treasury Attaché. Ms. Ortagus was the principal liaison from the U.S. Treasury to the banking sector in Saudi Arabia.

Ms. Ortagus earned an honors thesis at Johns Hopkins University for her research on counterinsurgency and graduated from Johns Hopkins in May 2013 with a dual Master of Business Administration/Master of Arts in Government.

**The Honorable Leon E. Panetta**  
Chair, The Panetta Institute for Public Policy; Former U.S. Secretary of Defense

The son of Italian immigrants, born and raised in Monterey and graduate of Santa Clara University and Santa Clara University School of Law, Secretary Panetta began his long and distinguished public service career in 1964 as a First Lieutenant in the United States Army, and upon discharge went to work in Washington as a legislative assistant to United States Senate Minority Whip Tom Kuchel of California. In 1969, he was appointed director of the Department of Health, Education and Welfare’s Office for Civil Rights, where he was responsible for enforcing equal education laws. Later, he served as executive assistant to the mayor of New York City. He then returned to Monterey, where he practiced law until his election to the United States House of Representatives in 1976.

Serving in Congress for sixteen years, Secretary Panetta was a key participant in agriculture, healthcare, ocean and federal budget issues. From 1989 to 1993, he chaired the House Budget Committee. He authored a wide range of legislation, including the *Hunger Prevention Act of 1988*, Medicare and Medicaid coverage for hospice care for the terminally ill, and numerous measures to protect the California coast, including creation of the Monterey Bay National Marine Sanctuary.

In 1993, Secretary Panetta left Congress to serve as director of the Office of Management and Budget for the Clinton administration. There, he was instrumental in developing the policies that led to a balanced federal budget and eventual surpluses. In 1994, he accepted appointment as the president’s chief of staff, and immediately brought order and focus to White House operations.

Upon leaving the Clinton administration in 1997, Secretary Panetta joined with his wife Sylvia to establish and co-direct The Panetta Institute for Public Policy, based at California State University, Monterey Bay. Reflecting Secretary Panetta’s own ideals and personal example, the nonpartisan, not-for-profit study center seeks to attract thoughtful men and women to lives of public service and prepare them for the policy challenges of the future.

Returning to public service in the Obama administration as director of the CIA, he ran the operation that brought Osama bin Laden to justice, and, as Secretary of Defense, led the effort to develop a new defense strategy, helped bring two wars to an end, and opened up opportunities for everyone to serve in the military.
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Secretary Panetta returned to the Panetta Institute as chairman on February 27, 2013 and resumed his role as moderator of the renowned Leon Panetta Lecture Series. He chronicles his life in public service in his best-selling memoir Worthy Fights, which was published in 2014.

**General John W. “Jay” Raymond**  
Chief of Space Operations, U.S. Space Force

General John W. “Jay” Raymond is the Chief of Space Operations, United States Space Force. As Chief, he serves as the senior uniformed Space Force officer responsible for the organization, training and equipping of all organic and assigned space forces serving in the United States and overseas.

General Raymond was commissioned through the ROTC program at Clemson University in 1984. He has commanded at squadron, group, wing, numbered air force, Major Command and Combatant Command levels. Notable staff assignments include serving in the Office of Force Transformation, Office of the Secretary of Defense; the Director of Plans, Programs and Analyses at Air Force Space Command; the Director of Plans and Policy (J5), U.S. Strategic Command; and the Deputy Chief of Staff for Operations, Headquarters U.S. Air Force.

General Raymond deployed to Southwest Asia as Director of Space Forces in support of operations Enduring Freedom and Iraqi Freedom. Prior to leading establishment of the U.S. Space Force and serving as the first Chief of Space Operations, General Raymond led the re-establishment of U.S. Space Command as the eleventh U.S. combatant command.

**Senator Jack Reed**  
Chairman, Senate Armed Services Committee; U.S. Senate, Rhode Island

Senator Jack Reed graduated from West Point (BS, ’71); the John F. Kennedy School of Government (MPP, ’73); and Harvard Law School (JD, ’81).

After teaching at West Point, retiring from active duty, practicing law, and serving at several levels of government, he succeeded Claiborne Pell (D-RI) as Rhode Island’s 46th U.S. Senator.

Senator Reed is the Chairman of the Senate Armed Services Committee and a senior member of the powerful Appropriations Committee, where he leads the subcommittee that oversees the legislative branch of government. He also serves on the Banking, Housing, and Urban Affairs Committee and is an ex-officio member of the Select Committee on Intelligence.

**General Laura J. Richardson**  
Commander, U.S. Southern Command

General Laura J. Richardson is a native of Northglenn, Colorado and a graduate of Metropolitan State University of Denver, Colorado. She was commissioned into the U.S. Army and trained as an Army Aviator. She holds a Master of Science in National Resource Strategy from the National Defense University's Dwight D. Eisenhower School for National Security and Resource Strategy.

General Richardson previously served as the Commanding General of U.S. Army North (Fifth Army) at Fort Sam Houston, Texas, which is the Army Service Component Command for U.S. Northern Command.

Other assignments as a General Officer include Deputy Commanding General of U.S. Army Forces Command at Fort Bragg, North Carolina; Chief of Army Legislative Liaison to the U.S. Congress in Washington D.C.; Deputy Chief of Staff for Communications at Headquarters International Security Assistance Force in support of Operation Enduring Freedom, Kabul, Afghanistan; Deputy Commanding General of the 1st Cavalry Division at Fort Hood, Texas; and Commanding General of the U.S. Army Operational Test Command at Fort Hood, Texas.

Over her career, General Richardson has commanded from the Company to Theater Army level. She commanded an Assault Helicopter Battalion in combat in the 101st Airborne Division (Air Assault), deploying her unit from Fort Campbell, Kentucky to Iraq 2003-04, in support of Operation Iraqi Freedom. She has also served in numerous staff assignments at a myriad of locations, including Military Aide to the Vice President at the White House in Washington, D.C., the Army's Legislative Liaison to Congress at the U.S. Capitol, and at the Pentagon as an Army Campaign Planner.

General Richardson has numerous personal awards and decorations from both peacetime and combat, as well as various unit, service and campaign awards, and badges.

She is married to Lieutenant General Jim Richardson, and they have one daughter and a grandchild.
Representative Mike Rogers
Ranking Member, House Armed Services Committee; U.S. House of Representatives, Alabama, 3rd District

Congressman Mike Rogers is a sixth generation East Alabamian. He is a conservative, a Christian, the father of three and married to his wife, Beth, for over 35 years.

Congressman Rogers grew up in Calhoun County, Alabama, in the small mill village of Blue Mountain. His mother worked in the local textile mill and his father was a firefighter. Congressman Rogers learned the values of family, hard work and sacrifice from his parents.

Since first elected in 2002, Congressman Rogers has been known for his tireless advocacy for the people and interests of Alabama’s Third Congressional District. He currently serves as Ranking Member of the Armed Services Committee and served as the Ranking Member of the Committee on Homeland Security in the 116th Congress both vital to Alabama's interests. Nationally, he has built a reputation as a recognized leader on key national security issues. On the Armed Services Committee, he will work to ensure that our military is properly funded, focus on the threats coming from China, and better train and equip our service members and cyber personal with cyber and artificial intelligence capabilities.

Mr. Karl Rove
Former Deputy Chief of Staff, President George W. Bush

Karl Rove, an iconic political strategist and one of the most sought-after political brains of our time, is best known for his provocative and robust knowledge of the major political issues of the day. Mr. Rove served as Senior Advisor to President George W. Bush from 2000–2007 and Deputy Chief of Staff from 2004–2007. At the White House he oversaw the Offices of Strategic Initiatives, Political Affairs, Public Liaison, and Intergovernmental Affairs and was Deputy Chief of Staff for Policy, coordinating the White House policy-making process. Before Karl Rove became known as “The Architect” of President Bush’s 2000 and 2004 campaigns, he was president of Karl Rove + Company, an Austin-based public affairs firm that worked for Republican candidates, non-partisan causes, and non-profit groups. Today Mr. Rove writes a weekly op-ed for The Wall Street Journal, is a Fox News contributor and is the author of the newly released book, The Triumph of William McKinley: Why the Election of 1896 Still Matters, and The New York Times Bestseller, Courage and Consequence.

Dr. Nadia Schadlow
Senior Fellow, Hudson Institute; Former U.S. Deputy National Security Advisor for Strategy

Dr. Schadlow is a former Deputy National Security Advisor for Strategy. As the architect of the December 2017 National Security Strategy, she coordinated strategic analysis and forged consensus across multiple government departments at the most senior levels. The resulting strategy paper was the first since the end of the Cold War to identify the return of great power rivalry as a central feature of geopolitics. While on the National Security Council, Dr. Schadlow also advanced the concept of a National Security Innovation Base (NSIB) and assessed the potential impact of disruptive technologies for U.S. national security and defense policies.

Dr. Schadlow founded Scout Strategy Group LLC, to advise clients on strategic positioning, global political risks, and opportunities and challenges at the intersection of technology and national security. She is a Senior Fellow at the Hudson Institute, and a visiting fellow at MITRE and the Hoover Institution. She serves on several private sector boards; and is on the board of the National Endowment for Democracy. She is a member of the Council on Foreign Relations and earlier in her career served on the Defense Policy Board.


The Honorable Heidi Shyu
U.S. Under Secretary of Defense for Research and Engineering

Ms. Heidi Shyu is the Under Secretary of Defense for Research and Engineering (OUSDR&E)). In this role, she serves as the Chief Technology Officer for the Department of Defense (DoD), mandated with ensuring the technological superiority of the U.S. military, and is responsible for the research, development, and prototyping activities across the DoD enterprise. She also oversees the activities of the Defense Advanced Research Projects Agency (DARPA), the Missile Defense Agency (MDA), the Defense Innovation Unit (DIU), the Space Development Agency (SDA), the DoD Laboratory and Engineering Center enterprise, and the Under Secretariat staff focused on developing advanced technology and capability for the U.S. military.
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Congratulations to The Honorable William “Mac” Thornberry on receiving this year’s Peace Through Strength Award.

Thank you for all you have done in service to our Nation’s military and in furtherance of a more secure and peaceful world. CAE is honored you are continuing this legacy as a member of the CAE USA board of directors.
Previously, she served as the Assistant Secretary of the Army for Acquisition, Logistics and Technology (ASA(ALT)), from September 2012 to January 2016. Prior to this, she was Acting ASA(ALT) beginning in June 2011 and appointed the Principal Deputy in November 2010. As the ASA(ALT), she served as the Army Acquisition Executive, the Senior Procurement Executive, the Science Advisor to the Secretary of the Army, and the Army's Senior Research and Development official. She had principal responsibility for all Department of the Army matters related to logistics. Ms. Shyu also led the execution of the Army's acquisition function and the acquisition management system. Her responsibilities included providing oversight for the life cycle management and sustainment of Army weapons systems and equipment from research and development through test and evaluation, acquisition, logistics, fielding, and disposition.

Prior to her government service, Ms. Shyu was the Vice President of Technology Strategy for Raytheon Company's Space and Airborne Systems.

Ms. Shyu holds a Bachelor of Science Degree in Mathematics from the University of New Brunswick (UNB) in Canada, a Master of Science Degree in Mathematics from the University of Toronto, Master of Science Degree in System Science (Electrical Engineering) from UCLA, and the Engineer Degree from UCLA. She received an Honorary Doctorate of Science from the UNB. She is also a graduate of the UCLA Executive Management Course Program.

A member of the Air Force Scientific Advisory Board from 2000 to 2010, she served as the Vice Chairman from 2003 to 2005 and Chairman from 2005 to 2008. Ms. Shyu is a member of the National Academy of Engineering and AIAA Honorary Fellow.

Representative Adam Smith
Chairman, House Armed Services Committee; U.S. House of Representatives, Washington, 9th District

Now in his 13th term, Congressman Smith serves as the Chairman of the House Armed Services Committee, where he is a strong advocate for our military personnel and their families. Smith is also committed to providing our military personnel with the best equipment available to carry out their current and future missions while ensuring that the Pentagon spends taxpayer dollars in the most efficient and effective manner. This includes carefully examining our current policies and working to eliminate fraud, waste, and abuse.

Having served on the House Armed Services Committee since 1997, Congressman Smith formerly chaired the subcommittee on Air and Land Forces (ALF), which has jurisdiction over all Army and nearly all Air Force acquisition programs. Prior to serving as Chair of ALF, Congressman Smith chaired the Terrorism, Unconventional Threats and Capabilities subcommittee, which oversees the United States Special Operations Forces and counter-terrorism policy, among other critical areas. Congressman Smith has also previously served on the House Foreign Affairs Committee and the House Permanent Select Committee on Intelligence.

Understanding the need for a holistic approach to national security, Congressman Smith recognizes the importance of poverty reduction, access to education, sustainable global markets, diplomatic engagement, good governance and other measures to enable our pursuit of stable international partners. As such, he has been a long-time advocate of strengthening American diplomacy and development as well as defense.

Mr. Brad Smith
President, Microsoft

As Microsoft's president and vice chair, Mr. Smith leads a team of more than 1,500 business, legal and corporate affairs professionals located in 54 countries and operating in more than 120 nations. He plays a key role in spearheading the company's work on critical issues involving the intersection of technology and society, including cybersecurity, privacy, artificial intelligence, environmental sustainability, human rights, immigration and philanthropy. In his recent bestselling book, coauthored with Microsoft's Carol Ann Browne, Tools and Weapons: The Promise and the Peril of the Digital Age, Mr. Smith urges the tech sector to assume more responsibility and calls for governments to move faster to address the challenges that new technologies are creating. The New York Times has called Mr. Smith “a de facto ambassador for the technology industry at large” and The Australian Financial Review has described him as “one of the technology industry's most respected figures.” He has testified numerous times before the U.S. Congress and other governments on these key policy issues.

Mr. Smith joined Microsoft in 1993, first spending three years in Paris leading the legal and corporate affairs team in Europe. In 2002, he was named Microsoft's general counsel and spent the following decade leading work to resolve the company's antitrust controversies with governments around the world and companies across the tech sector. Over the past decade, Mr. Smith has spearheaded the company's work to advance privacy protection for Microsoft customers and the rights of DREAMers and other immigrants, including bringing multiple lawsuits against the U.S. government on these issues.
Prior to joining Microsoft, Mr. Smith was an associate and then partner at the law firm of Covington and Burling, where he is still remembered as the first attorney in the long history of the firm to insist (in 1986) on having a personal computer on his desk as a condition for accepting a job offer. In addition to his work at Microsoft, Mr. Smith is active in several civic organizations and in the broader technology industry. He has served on the Netflix board of directors since 2015 and chairs the board of directors of both Kids in Need of Defense (KIND) and the Washington State Opportunity Scholarship program.

Mr. Smith grew up in Appleton, Wisconsin, where Green Bay was the big city next door. He attended Princeton University, where he met his wife, Kathy. He earned his J.D. from Columbia University Law School and studied international law and economics at the Graduate Institute in Geneva, Switzerland.

Mr. Bob Sternfels
Global Managing Partner, McKinsey & Company

Bob Sternfels is the 13th global managing partner of McKinsey & Company. As global managing partner, Mr. Sternfels chairs McKinsey's elected board of directors and is a member of the McKinsey Institute for Black Economic Mobility advisory council and a sponsor of the Women in the Workplace research.

Mr. Sternfels is active in key business institutions and involved with several global initiatives related to the improvement of business and society. He is a founding member and chair of the African Leadership Group, chair of the New York Jobs CEO Council, a member of the Business Roundtable, the Asia Business Council, the Fortune CEO Initiative, the Tsinghua SEM Advisory Board, the Trilateral Commission, and has been elected to the board of Focus Capital on the Long Term (FCLT), of which McKinsey is a founding member.


Mr. James D. Taiclet
Chairman, President and CEO, Lockheed Martin

Mr. Taiclet is chairman, president and chief executive officer of Lockheed Martin Corporation. He became chairman in March 2021, after joining the company as president and CEO in June 2020. He has been a director on the Lockheed Martin board of directors since January 2018.

Prior to joining Lockheed Martin, Mr. Taiclet was chairman, president and chief executive officer of American Tower Corporation, the fourth largest listed telecommunications company in the U.S. Under his leadership as CEO, the company's market capitalization grew from approximately $2 billion to over $100 billion. He guided the company's transformation from a primarily U.S. business to the only truly global player in its industry, with significant assets and operations in 19 countries around the world.

Prior to joining American Tower Corp., Mr. Taiclet served as president of Allied Signal, subsequently Honeywell Aerospace Services, conducting worldwide aircraft engine and component overhaul and repair, parts sales and distribution, space operations, and technical services. Prior to that he served as vice president, Engine Services at Pratt & Whitney, responsible for both military and commercial jet engine overhaul and repair.

Mr. Taiclet began his career as a U.S. Air Force officer and pilot, where he logged over 5,000 flying hours as an aircraft commander, instructor pilot, and unit chief of Standardization and Evaluation. His rotational assignments included the Joint Staff and Air Staff at the Pentagon, and he served in the Gulf War and among other missions, was a pilot in one of the first transport aircraft deploying U.S. forces into Saudi Arabia during Operation Desert Shield, a Lockheed C-141B Starlifter.

He holds a master's degree from Princeton University, where he was awarded a fellowship at the Princeton School of Public and International Affairs, and he is a distinguished graduate of the U.S. Air Force Academy with degrees in engineering and international relations.

Mr. Taiclet is a member of the Council on Foreign Relations, the Business Roundtable, and the Business Council. He also serves as a member of the Executive Committee of the Aerospace Industries Association, the Board of Trustees of Brigham and Women's Health Care, Inc., and the Board of Directors of Catalyst. In August 2015, he was appointed to the U.S.-India CEO Forum, and, in October 2018, he was appointed co-chair of the U.S.-India CEO Forum by the U.S. Department of Commerce.
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Rob Joyce
NSA National Cybersecurity Directorate Director

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The Honorable Jim Talent  
Former U.S. Senator, Missouri

Senator Jim Talent was appointed by Senate Republican Leader Mitch McConnell for a two-year term expiring December 31, 2021. Senator Jim Talent is a national security leader who specializes in issues related to the Department of Defense. He has been active in Missouri and national public policy for over 25 years.

Senator Talent’s public service began in 1984, when at the age of 28 he was elected to the Missouri House of Representatives where he served eight years, the last four as the Republican leader in the Missouri House.

In 1992, he was elected to the first of four terms in the U.S. House of Representatives where he represented Missouri's Second Congressional District. During his eight years in the U.S. House of Representatives, Talent co-authored the historic welfare reform bill, championed national security issues on the House Armed Services Committee, and enacted legislation to help revitalize distressed neighborhoods, both urban and rural. He was the Chairman of the House Small Business Committee from 1997–2001, where he worked on regulatory reform issues and on legislation to lower health care costs for small business people and their employees. Under Senator Talent's leadership, the Small Business Committee became one of the most prolific and bipartisan in the House of Representatives, passing numerous bills without a single dissenting vote.

In 2002, Missourians elected Talent to serve in the United States Senate where he worked with Republicans and Democrats to enact critical legislation for Missouri. He served on the Senate Armed Services, Energy and Natural Resources, and Agriculture Committees. Working with Oregon Democrat Ron Wyden, Senator Talent was successful in securing critical funding through construction bonding in the highway bill. He and Senator Dianne Feinstein (D-CA) succeeded in passing the most comprehensive anti-methamphetamine bill ever enacted into law. Senator Talent was a leader on energy issues and was instrumental in the passage of the renewable fuel standard.

After leaving the Senate in 2007, Senator Talent joined The Heritage Foundation as a Distinguished Fellow specializing in military affairs and conservative solutions to poverty. In 2008, he served as Vice Chairman of the Commission on Prevention of Weapons of Mass Destruction Proliferation and Terrorism. In 2010, he served on the independent panel that reviewed the Quadrennial Defense Review of the Department of Defense. He also served on the independent panel that reviewed the Quadrennial Defense Review of 2014. He also has been a member of the executive panel advising the Chief of Naval Operations and served on the Defense Policy Board in the years 2017–2020.

Since he left the Senate, Senator Talent has been associated with the Heritage Foundation, the American Enterprise Association, and the Bi-Partisan Policy Center. He is currently the Chairman of the National Leadership Council for the Reagan Institute.

The Honorable Mac Thornberry  
Former Chairman, House Armed Services Committee; 2021 Peace Through Strength Award Recipient

Mac Thornberry is a former chairman of the Armed Services Committee in the U.S. House of Representatives, where he represented the 13th district of Texas for 26 years. He was also a member of the House Intelligence Committee for more than a decade.

Widely respected as an innovator and a strategic thinker, Mr. Thornberry has consistently been on the leading edge of critical national security issues. He led in creating the National Nuclear Security Administration to improve management of the nation's nuclear weapons complex; establishing the Department of Homeland Security, introducing a bill to do so six months before the attacks of 9/11; preparing the military to defend the nation in new domains of warfare such as space and cyber; and improving oversight of sensitive military and cyber operations.

While leading the Armed Services Committee, Mr. Thornberry focused on enhancing DOD innovation to the benefit of the warfighter and restoring the readiness of America's armed forces. He has been steadfast in his support for the men and women who serve and their families.

Currently, he is involved with various companies and organizations in national security issues, including CAE USA, Trustwave Government Solutions, Rand Corporation, National Defense Industrial Association’s Emerging Technology Institute, and the External Advisory Board of Los Alamos National Laboratory.

Mr. Thornberry served in the State Department during the Reagan Administration, as staff on Capitol Hill, and practiced law. Raised on the family ranch in Donley County, Texas, Mr. Thornberry graduated from Texas Tech University and received a law degree from the University of Texas. He and his wife, Sally, have two children.
Representative Mike Waltz  
U.S. Representative, Florida, 6th District

Congressman Mike Waltz represents Florida’s 6th congressional district, which includes Flagler and Volusia counties as well as portions of Lake and St. Johns counties. Congressman Waltz is a proud Florida native, a Colonel in the National Guard, a combat-decorated Green Beret, former White House and Pentagon policy advisor, small business owner and a proud father.

He is currently a member on the House Armed Services Committee and House Science, Space, and Technology Committee.

Congressman Waltz graduated from the Virginia Military Institute, has served over 24 years in the U.S. Army, and is presently serving in the National Guard. After being commissioned as an Army lieutenant, Congressman Waltz graduated Ranger School and was then selected for the elite Green Berets, serving worldwide as a decorated Special Forces officer with multiple combat tours in Afghanistan, the Middle East and Africa. For his actions in combat, Congressman Waltz was awarded four Bronze Stars and two with valor. He is the first Green Beret to be elected to Congress.

Congressman Waltz also served in the Pentagon during the George W. Bush Administration as a defense policy director for Secretaries of Defense Donald Rumsfeld and Robert Gates. He then went on to serve in the White House as Vice President Dick Cheney's counterterrorism advisor.

Following his time in the White House, Congressman Waltz then co-founded a small business which grew to over 400 employees and was listed on the Inc. 500, a ranking index of the fastest-growing private companies in America.

His experiences as a soldier and a policy advisor inspired him to write his own book, “Warrior Diplomat: A Green Beret’s Battles from Washington to Afghanistan,” the proceeds of which continue to benefit the Green Beret Foundation.

Ms. Kathy J. Warden  
Chairman, CEO and President, Northrop Grumman Corporation

Kathy J. Warden is chairman, chief executive officer and president of Northrop Grumman Corporation. She was elected chairman of the Northrop Grumman Board of Directors in 2019, and has served as CEO and president since January 1, 2019. She was elected to the company’s Board of Directors in 2018.

Prior to becoming CEO and president, Ms. Warden served as president and chief operating officer, responsible for the operational management of the company’s four sectors as well as its enterprise services organization. She also led the integration of Northrop Grumman’s Orbital ATK acquisition.

Previously, she served as corporate vice president and president of Northrop Grumman’s Mission Systems and Information Systems sectors.

Ms. Warden has extensive experience in operational leadership and business development in government and commercial markets. Prior to joining Northrop Grumman in 2008, Ms. Warden held leadership roles at General Dynamics and the Veridian Corporation, she was a principal in a venture internet firm, and she spent nearly a decade with the General Electric Company working in commercial industries.

Ms. Warden earned a bachelor’s degree from James Madison University and a master’s degree in business administration from The George Washington University. She currently serves on the Board of Directors of Merck & Co., Inc. and Catalyst, as the chair of the Aerospace Industries Association, as the vice chair of the Greater Washington Partnership and on the James Madison University Board of Visitors. She is also a member of the Business Roundtable.

Northrop Grumman solves the toughest problems in space, aeronautics, defense and cyberspace to meet the ever evolving needs of their customers worldwide. Their 97,000 employees define possible every day using science, technology and engineering to create and deliver advanced systems, products and services.

The Honorable Pete Wilson  
Board Member, Ronald Reagan Presidential Foundation and Institute; Former Governor, California

Bringing more than 30 years of dedicated public service as governor of California, U.S. senator, mayor of San Diego and California state assemblyman, Pete Wilson is a principal in Bingham Consulting Group, based in the firm’s Los Angeles office. He is also of counsel to Bingham McCutchen.

Governor Wilson strengthens Bingham Consulting’s West Coast services by expanding its reach and experience nationally and internationally, particularly where business and governmental interests intertwine.
With a deep knowledge of policies, people and processes of government at all levels, he reinforces Bingham Consulting's philosophy that today's successful businesses need to work with governments — not only in Washington, D.C. — but on a state-by-state basis.

As Governor of California from 1991 to 1999, he is credited with leading California from the depths of recession to prosperous economic recovery. Insisting on strict budget discipline and rehabilitation of the state's then-hostile environment toward investment and job creation, Governor Wilson provided for market-based unsubsidized health coverage for employees of small businesses and obtained anti-fraud measures that drove down workers' compensation premiums by 40 percent. Under his leadership, California also enacted sweeping welfare reforms and historic education reforms.

After leaving office, he spent two years as a managing director of Pacific Capital Group, a merchant bank based in Los Angeles. He serves as a director of the Irvine Company, U.S. Telepacific Corporation, Inc., National Information Consortium Inc. and IDT Entertainment. He is a member of the board of advisers of Thomas Weisel Partners, a San Francisco merchant bank. He also served as chairman of the Japan Task Force of the Pacific Council on International Policy, which produced an analysis of Japanese economic and national security prospects over the next decade titled “Can Japan Come Back?”

The Honorable Robert O. Work
Senior Counselor & Senior Fellow, Center for a New American Security; Former U.S. Deputy Secretary of Defense; 2021 Peace Through Strength Award Recipient

Robert O. Work was the thirty-second Deputy Secretary of Defense, serving alongside three Secretaries of Defense from May 2014 to July 2017. In 2001, he retired as a Colonel in the United States Marine Corps after 27 years on active duty. He subsequently was a Senior Fellow and then Vice President and Director of Studies at the Center for Strategic and Budgetary Assessments (CSBA). In May 2009, he was confirmed as the thirty-first Under Secretary of the Navy in the first Obama administration. Mr. Work stepped down as the Under Secretary in March 2013 to become the Chief Executive Officer for the Center for a New American Security (CNAS). He remained in that position until he assumed the role of Deputy Secretary of Defense in May 2014. He currently is the President and Owner of TeamWork, LLC, which specializes in defense strategy and policy, programming and budgeting, military-technical competitions, revolutions in war, and the future of war. He most recently was Co-Chair of the National Security Commission on Artificial Intelligence.

Mr. Work holds a B.S. from the University of Illinois; an M.S. from the University of Southern California; an M.S. from the Naval Postgraduate School; and an M.I.P.P. from the Johns Hopkins University's School of Advanced International Studies. He is a member of the Council on Foreign Relations and the International Institute of Strategic Studies.

The Honorable Christine Wormuth
Secretary, U.S. Army

The Honorable Christine Wormuth was confirmed by the U.S. Senate and appointed as the 25th Secretary of the U.S. Army on May 28, 2021. The Secretary of the Army is the senior civilian official within the Department of Defense responsible for all matters relating to the U.S. Army. Prior to confirmation, she was the Director of the International Defense and Security Center at the RAND Corporation where she was a frequent writer and speaker on foreign policy, national security and homeland security issues.

Prior to RAND, she served in several roles during the Obama Administration. From December 2010 until August 2012 she was a special assistant to the president and senior director for Defense at the National Security Council. Ms. Wormuth then served as deputy Under Secretary of Defense for Strategy, Plans, and Forces, and led the 2014 Quadrennial Defense Review. From 2014-2016 she served in DOD as Under Secretary of Defense for Policy, where she advised the Secretary of Defense on the full range of regional and functional national security issues. Ms. Wormuth entered the government as a Presidential Management Intern and began her public service career in the Policy Office of the Office of the Secretary of Defense from 1996 through 2002. After leaving government, she worked in the private sector on defense issues, and then was a Senior fellow at the Center for Strategic and International Studies for five years.

Mr. Roger I. Zakheim
Director, Ronald Reagan Institute

Prior to his appointment at the Ronald Reagan Presidential Foundation and Institute, Mr. Zakheim practiced law at Covington & Burling LLP in the firm's Public Policy and Government Affairs practice group, where he served as co-chair. Before joining the firm, he was General Counsel and Deputy Staff Director of the U.S. House Armed Services Committee. In this role, Mr. Zakheim managed the passage of the annual National Defense Authorization Act (NDAA). The NDAA is the annual defense policy bill which authorizes the Defense Department’s $600 billion budget. Mr. Zakheim is currently a Congressionally appointed Commissioner on the Commission on the National Defense Strategy of the United States.

Mr. Zakheim's previous experience includes serving as Deputy Assistant Secretary of Defense, where he managed the department's policies and programs related to the Iraq and Afghanistan coalition affairs.

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WHOOP®
8:00 AM – 9:15 AM  
Panel 1 & Breakfast  
Morning Break 1

9:15 AM – 9:35 AM  
Panel 2

9:35 AM – 10:30 AM  
Panel 3  
Morning Break 2

10:30 AM – 10:55 AM  
Panel 4

10:55 AM – 11:50 AM  
Panel 5

11:50 AM – 1:50 PM  
Luncheon Keynote & Discussion

2:00 PM – 2:55 PM  
Panel 6

2:00 PM – 2:55 PM  
Panel 7

3:00 PM – 3:55 PM  
Panel 8

3:00 PM – 3:55 PM  
Panel 9

3:55 PM – 4:15 PM  
Afternoon Break

4:15 PM – 5:00 PM  
Peace Through Strength Awards Ceremony

5:00 PM – 5:45 PM  
Panel 10

5:45 PM – 7:15 PM  
Closing Reception

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RNDF Timeline & Locations  
Subject to change

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Visitors Parking Lot  
Panelists, Sponsors & Attendees  
Staff Parking Lot

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Official Motorcade Staging  
By Official Authorization only

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All Press Parking Located at the West Lot  
Located on campus on the corner of Madera Rd. and Country Club Dr.

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Reagan National Defense Forum  
Saturday, December 7, 2019

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Staff Parking Lot  
Panelists, Sponsors & Attendees

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Visitor Parking Lot  
Panelists, Sponsors & Attendees

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Presidential Learning Center  
Fireside Chats  
Panels: 2, 4, 6, 8, 10  
Closing Session

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Air Force One Pavilion, First Level

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Ronald Reagan Presidential Library and Museum  
MAP & GUIDE
Dedicated to the preservation and promotion of Ronald Reagan’s legacy of inspired freedom.

The Ronald Reagan Presidential Foundation and Institute (RRPFI) is the non-profit, nonpartisan organization established by President Reagan whose mission is to promote his legacy by convening, educating and engaging people around the world in his core principles of freedom, economic opportunity, global democracy and national pride. The Ronald Reagan Institute in Washington, DC – an entity of RRPFI – promotes President Reagan’s ideals, vision, and leadership example for the benefit of generations to come through substantive, issue-driven forums, academic and young professional programming, and scholarly work. The Reagan Foundation sustains the Ronald Reagan Presidential Library and Museum. At the dedication of the Reagan Library in November 1991, President Reagan defined its purpose by describing it as a living institution where scholars interpret the past and policy makers debate the future.

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