FRIDAY, DECEMBER 6

4:30 PM  CHECK-IN OPENS
AIR FORCE ONE PAVILION  SECOND LEVEL
RNDF credentials and lanyards will be distributed at the Air Force One Pavilion, Second Level. Please be sure to keep your credential on at all times while on campus.

5:15 PM  WELCOME RECEPTION
AIR FORCE ONE PAVILION  REAGAN’S PUB
All RNDF attendees and speakers are welcome and guided Museum tours available.

7:00 PM  POLICY BREAKOUT DINNERS
THROUGHOUT THE REAGAN LIBRARY CAMPUS
*By Invitation Only

SATURDAY, DECEMBER 7

6:30 AM  CHECK-IN OPENS
AIR FORCE ONE PAVILION  SECOND LEVEL
If you did not pick up your RNDF credential on Friday, your credential and lanyard will be available at the Air Force One Pavilion, Second Level. Please be sure to keep your credential on at all times while on campus.

7:30 AM – 8:45 AM  BREAKFAST & PANEL 1
AIR FORCE ONE PAVILION  FIRST LEVEL
WHAT AMERICANS THINK: PUBLIC OPINION ON DEFENSE & NATIONAL SECURITY GOING INTO 2020
Panelists:
- Mr. William “Bill” Brown, Chair, President and CEO, L3 Harris Technologies
- Sen. Tammy Duckworth, U.S. Senator, Illinois
- Mr. Karl Rove, Former Deputy Chief of Staff, President George W. Bush
Moderator: Mr. Jonathan Karl, ABC News

9:00 AM – 9:45 AM  TRAINING AND EQUIPPING THE JOINT FORCE TO EXECUTE THE NATIONAL DEFENSE STRATEGY
ANNENBERG PRESIDENTIAL LEARNING CENTER
Panelists:
- Gen. David Berger, Commandant, U.S. Marine Corps
- Adm. Michael Gilday, Chief of Naval Operations, U.S. Navy
- Gen. David Goldfein, Chief of Staff, U.S. Air Force
- Gen. James McConville, Chief of Staff, U.S. Army
Moderator: Ms. Jennifer Griffin, Fox News

9:50 AM – 10:20 AM  FIRESIDE CHAT
ANNENBERG PRESIDENTIAL LEARNING CENTER
TBA

10:20 AM – 10:45 AM  Morning Break

10:45 AM – 11:35 AM  PANEL 3  DEFENSE TRANSFORMATION: EVOLUTION OR REVOLUTION?  Panelists:  • Mr. Elbridge Colby, Former Deputy Assistant Secretary of Defense for Strategy and Force Development  • Hon. Ellen Lord, U.S. Under Secretary of Defense for Acquisition and Sustainment  • Mr. Horacio Rozanski, President and CEO, Booz Allen Hamilton, Inc.  • Ms. Kathy Warden, Chair, President and CEO, Northrop Grumman Corporation  Moderator: Mr. Michael Gordon, The Wall Street Journal

11:45 AM – 12:45 PM  KEYNOTE ADDRESS  THE HONORABLE MARK ESPER, U.S. SECRETARY OF DEFENSE  Moderator: Mr. Bret Baier, Fox News

12:45 PM – 1:30 PM  LUNCHEON


1:40 PM – 2:30 PM  PANEL 5  HARNESSING AND SECURING AMERICAN INNOVATION: HOW VENTURE CAPITAL IMPACTS DEFENSE  Panelists:  • Mr. Michael Brown, Director, Defense Innovation Unit  • Ms. Lisa Hershman, Acting Chief Management Officer, U.S. Department of Defense  • Mr. Peter Thiel, Partner, Founders Fund | Co-Founder and Chair, Palantir Technologies  • Mr. Josh Wolfe, Co-Founder and Managing Partner, Lux Capital  Moderator: Ms. Morgan Brennan, CNBC


2:40 PM – 3:30 PM  PANEL 7  NEXT STEPS IN SPACE: LAUNCHING AMERICA’S SIXTH MILITARY BRANCH  Panelists:  • Hon. Barbara Barrett, Secretary, U.S. Air Force  • Mr. Tory Bruno, President and CEO, United Launch Alliance  • Hon. Kathleen Hicks, Former Principal Deputy Under Secretary of Defense for Policy  • Rep. Mike Rogers, U.S. Representative, Alabama  Moderator: Mr. Aaron Mehta, Defense News
3:40 PM – 4:30 PM  PANEL 8  
THE TECHNOLOGICAL COLD WAR? HOW OPEN AND CLOSED SOCIETIES COMPETE IN THE 21ST CENTURY  
Panelists:  
• Rep. Mike Gallagher, U.S. Representative, Wisconsin  
• Gen. Paul Nakasone, Commander, U.S. Cyber Command | Director, National Security Agency | Chief, Central Security Service  
• Rep. Adam Smith, Chair, House Armed Services Committee | U.S. Representative, Washington  
• Mr. Brad Smith, President, Microsoft  
Moderator: Mr. Julian Barnes, The New York Times  

3:40 PM – 4:30 PM  PANEL 9  
ADVANCING U.S. NATIONAL DEFENSE: WORKING WITH ALLIES AND PARTNERS  
Panelists:  
• Hon. Michèle Flournoy, Former U.S. Under Secretary of Defense for Policy  
• Hon. Ng Eng Hen, Minister for Defence, Singapore  
• Hon. Peter Hultqvist, Minister for Defence, Sweden  
• Hon. John Rood, U.S. Under Secretary of Defense for Policy  
Moderator: Mr. Fred Hiatt, The Washington Post  

4:45 PM – 5:30 PM  PANEL 10  
FROM SYRIA TO CHINA: THE ROLE OF FREEDOM AND DEMOCRACY IN DEFENSE POLICY  
Panelists:  
• Gen. James Mattis, USMC, Ret., Former U.S. Secretary of Defense  
• Hon. Leon Panetta, Former U.S. Secretary of Defense | Former Director, Central Intelligence Agency  
Moderator: Ms. Courtney Kube, NBC News  

5:30 PM – 6:05 PM  CLOSING SESSION  
THE HONORABLE ROBERT O’BRIEN, U.S. NATIONAL SECURITY ADVISOR  
Moderator: Mr. Bill Hemmer, Fox News  

6:05 PM – 6:30 PM  PEACE THROUGH STRENGTH RECEPTION  
*By Invitation Only  

6:30 PM – 8:00 PM  PEACE THROUGH STRENGTH AWARD DINNER  
2019 Peace Through Strength Award Recipients: Senator Sam Nunn & General James N. Mattis, USMC, Ret.  
*By Invitation Only  

LOCATION  
RNDF will be held at the Ronald Reagan Presidential Library, 40 Presidential Drive in Simi Valley, California.  

ATTENDEES  
Over 700 participants from the key communities that shape our national defense outlook including Members of Congress, the civilian and military leadership of the Department of Defense, current administration officials, former officials, scholars, thought leaders, defense industry representatives, and members of the press. RNDF is a private event hosted by the Ronald Reagan Presidential Foundation and Institute; attendance is by invitation-only.  

PRESS  
RNDF sessions on Saturday, December 7 from 7:30 AM to 6:05 PM are open to the press for coverage.  

ATTIRE  
Friday Events: Business Casual; Saturday Events: Business Attire / Military Service Dress equivalent.  

For programming updates, please visit RNDF.org  
For additional information, please contact Meredith Stasa at MStasa@reaganfoundation.org