



REAGAN NATIONAL DEFENSE FORUM

RESTORING DETERRENCE WITH PEACE THROUGH STRENGTH

DECEMBER 5-6, 2025

THE RONALD REAGAN PRESIDENTIAL LIBRARY • SIMI VALLEY, CALIFORNIA

AGENDA

*Updated 12/3/2025
Subject to change*

FRIDAY, DECEMBER 5

5:00 PM - 7:00 PM

Media Center and Ruwe Terrace

WELCOME RECEPTION

7:00 PM - 9:00 PM

Various Locations

POLICY DINNERS

By Invitation Only

SATURDAY, DECEMBER 6

7:45 AM - 9:00 AM

Air Force One Pavilion Level One

PANEL 1 & BREAKFAST

OPENING PLENARY: The Nation's Voices on National Defense: Shaping Public Perspectives

Panelists:

- The Honorable Mike Gallagher, Head of Defense, Palantir Technologies
- Ms. Katie Pavlich, Contributor, Fox News
- Senator Rick Scott, U.S. Senate, Florida
- Representative Adam Smith, Ranking Member, House Armed Services Committee

Moderator: Mr. Tom Bevan, RealClearPolitics

9:00 AM - 9:30 AM

Morning Break

9:30 AM - 10:00 AM

Presidential Learning Center

FIRESIDE CHAT

The Honorable Russell Vought, Director of the Office of Management and Budget

Moderator: Ms. Shannon Bream, Fox News

10:10 AM - 11:05 AM

Presidential Learning Center

PANEL 2

Deterrence by Design: Advancing AI for Competitive Advantage Over China

Panelists:

- Mr. Stephen Ehikian, CEO, C3 AI
- Mr. Joe Lonsdale, Co-Founder and Managing Partner, 8VC
- The Honorable Emil Michael, U.S. Under Secretary of War for Research and Engineering
- Admiral Samuel Paparo, Commander, U.S. Indo-Pacific Command
- Mr. Horacio Rozanski, Chairman and CEO, Booz Allen

Moderator: Mr. Gordon Lubold, NBC News

Air Force One Pavilion Level Two

PANEL 3

Reindustrializing Defense: Recapitalizing and Revitalizing the Industrial Base

Panelists:

- Admiral Daryl Caudle, Chief of Naval Operations, U.S. Navy
- The Honorable Michael Duffey, U.S. Under Secretary of War for Acquisition and Sustainment
- Mr. Steve Parker, President and CEO, Boeing Defense, Space, and Security
- Mr. Chris Power, CEO, Hadrian
- Representative Rob Wittman, U.S. House of Representatives, Virginia, 1st District

Moderator: Mr. Mike Stone, Reuters News

11:15 AM - 11:50 AM

Presidential Learning Center

PANEL 4

Partners in Production: Investing and Building for National Defense

Panelists:

- Mr. Christopher Calio, Chairman and CEO, RTX
- Mr. Jamie Dimon, Chairman and CEO, JPMorganChase

Moderator: Ms. Caroline Hyde, Bloomberg TV

Air Force One Pavilion Level Two

PANEL 5

Recruitment and Readiness: Restoring Confidence in the U.S. Military

Panelists:

- Senator Jim Banks, U.S. Senate, Indiana
- Representative Jimmy Panetta, U.S. House of Representatives, California, 19th District
- General Eric Smith, Commandant, U.S. Marine Corps
- The Honorable Anthony Tata, U.S. Under Secretary of War for Personnel and Readiness

Moderator: Mr. Leo Shane, POLITICO

11:50 AM - 1:35 PM Air Force One Pavilion Level One	KEYNOTE ADDRESS & LUNCHEON The Honorable Pete Hegseth, U.S. Secretary of War Moderator: Mr. Lucas Tomlinson, Fox News
1:40 PM - 2:10 PM Presidential Learning Center	FIRESIDE CHAT General Dan Caine, Chairman of the Joint Chiefs of Staff Moderator: Ms. Morgan Brennan, CNBC
2:20 PM - 2:55 PM Presidential Learning Center	PANEL 6 Five Percent for Freedom: NATO and the Future of Ukraine Panelists: <ul style="list-style-type: none"> • Senator Chris Coons, Ranking Member, Senate Appropriations Subcommittee on Defense • Minister Antti Häkkinen, Minister of Defence, Finland • Lieutenant General Keith Kellogg (Ret.), Special Presidential Envoy for Russia and Ukraine, Executive Office of the President Moderator: Ms. Kate Odell, The Wall Street Journal Editorial Board
Air Force One Pavilion Level Two	PANEL 7 CENTCOM after Midnight Hammer: Iran and the Evolving Security Landscape in the Middle East Panelists: <ul style="list-style-type: none"> • Senator Joni Ernst, U.S. Senate, Iowa • Senator Tim Kaine, U.S. Senate, Virginia • Dr. H.R. McMaster, 25th U.S. National Security Advisor Moderator: Mr. Oren Liebermann, CNN
3:05 PM - 4:00 PM Presidential Learning Center	PANEL 8 Forging Ahead with Speed: Transitioning to New Technologies at the Pentagon Panelists: <ul style="list-style-type: none"> • General Randy George, Chief of Staff, U.S. Army • Representative Chrissy Houlahan, U.S. House of Representatives, Pennsylvania, 6th District • Mr. Dan Jablonsky, CEO, Ursa Major Technologies • Senator Mike Rounds, U.S. Senate, South Dakota • Mr. James D. Taiclet, CEO, Lockheed Martin Moderator: Ms. Carla Babb, Newsmax
Air Force One Pavilion Level Two	PANEL 9 Defending the Homeland: Establishing Superiority in Space and Missile Defense Panelists: <ul style="list-style-type: none"> • Senator Deb Fischer, U.S. Senate, Nebraska • General Michael Guetlein, Director of Golden Dome • The Honorable Troy Meink, U.S. Secretary of the Air Force • Ms. Kathy Warden, Chair, CEO, and President, Northrop Grumman Moderator: Mrs. Kristin Fisher, Endless Void Media
4:10 PM - 4:45 PM Presidential Learning Center	PANEL 10 Funding the Force: Aligning the Defense Budget with Global Priorities Panelists: <ul style="list-style-type: none"> • Mr. Chris Brose, President and Chief Strategy Officer, Anduril • Representative Ken Calvert, Chair, House Appropriations Subcommittee on Defense • Representative Pat Ryan, U.S. House of Representatives, New York, 18th District Moderator: Ms. Jennifer Griffin, Fox News
Air Force One Pavilion Level Two	PANEL 11 Harnessing Innovation to Enable Lethality: Modernizing Business Systems and Overcoming Contested Logistics Panelists: <ul style="list-style-type: none"> • Ms. Tara Murphy Dougherty, CEO, Govini • The Honorable John Phelan, U.S. Secretary of the Navy • General Kenneth Wilsbach, Chief of Staff, U.S. Air Force Moderator: Mr. Colin Demarest, Axios
4:45 PM - 5:05 PM	Afternoon Break
5:05 PM - 6:00 PM Presidential Learning Center	PANEL 12 CLOSING PLENARY: Achieving Peace Through Strength with Deterrence: Insights from National Security Leaders Panelists: <ul style="list-style-type: none"> • General Jack Keane (Ret.), Former Vice Chief of Staff, U.S. Army • The Honorable Leon Panetta, 23rd U.S. Secretary of Defense • The Honorable Alex Wong, Former U.S. Principal Deputy National Security Advisor Moderator: Mr. Bill Hemmer, Fox News
6:00 PM - 8:00 PM Main Courtyard	CLOSING RECEPTION